



BAGE

PAGE	4

18

→ NOTE FROM THE SECRETARY GENERAL

→ ACTIVITIES

Action Line 1 (L1) Action Line 2 (L2) Action Line 3 (L3) Metropolis in the media

→ ACTIVE LISTENING

Membership engagement Collaboration with alliances Bilateral meetings

22

→ PROGRESS

Main results Metropolitan challenges Implementation of the Strategic Action Plan

26

\rightarrow WHO WE ARE

- Africa Asia-Pacific
- Europe
- Latin America and the
- Caribbean
- North America
- Secretariat General

NOTE FROM THE SECRETARY GENERAL

The middle months of 2022 have brought the long-awaited opportunity for some Metropolis members to reconnect in person, after a long period of virtual work. This reflects a broader reality where many cities are moving on from the COVID-19 pandemic, only to face a new set of challenges and complex crises. The meeting of the Board of Directors of Bogotá took good note of the difficulties faced by cities and issued the 'Bogotá Call for Action', which sounds a global alarm on the interrelated crises that hit large metropolises around the World, and also states the commitment of Metropolis' members to care for the planet, for caregivers and care workers, for good metropolitan governance, and for global Peace.

The possibility to move across international borders for many cities was the context in which we have seen Metropolis pilot projects and other collaborative projects finally take off after months and years of pandemic-related delays.

This report shows the acceleration of activities, events and collaboration inside our network. The city of Guangzhou passed the Presidency baton after a fruitful 18 months, and the Presidency of Claudia López, Mayor of Bogotá, brought new energy to our network and a renewed focus on care, sustainability, mobility and gender equality, the highlights of the Statutory Meetings of July in Bogotá.

That new energy, combined with the dozens of activities of the network, and the very active participation at the World Urban Forum in Katowice, Poland, are the reasons I call these four months, my first ones in the job, a success.



JORDI VAQUER Metropolis Secretary General



ACTION LINE 1

L1 Metropolitan diplomacy and advocacy



ACTION LINE 2

L2 Capacities for metropolitan governance



culture



METROPOLIS IN THE MEDIA



THE GOVERNANCE OF EMERGENCIES: A RESILIENT STRATEGY FOR METROPOLISES



The current COVID-19 epidemic has become the strongest indication that governance capacities at various levels of government fall short of delivering adequate responses to Complex, Global Emergencies (CGE). This session brings together actionable information, suitable frameworks, and principles to navigate the new demands for local governments leading responses to CGE. These results come from the Emergency Governance Initiative EGI — an initiative by LSE Cities, UCLG and Metropolis — that aims to build institutional capacities for more effective territorial responses to CGE.









METROPOLIS PARTICIPATED IN THE CIB ANNUAL CONGRESS



On 8 and 9 June, 45 practitioners from local governments and their associations traveled to Sint-Niklaas, Belgium, for the first in-person CIB annual meeting since september 2019, hosted by the Association of Flemish Cities and Municipalities (VVSG) and the municipality of Sint-Niklaas.

Júlia Palmarola, Administrative Officer for Learning and Shared Services from Metropolis, represented the association in this event. This was an opportunity to catch up with each other, and to give updates about ongoing programmes and donor developments. During the meeting former CIB chair Peter Knip handed over to Dr. Neila Akrimi, senior manager at VNG International and director of CILG-VNG International as new chair of the CIB working group. Pascal Lavoie, director International and Governance and Social Inclusion Programs at FCM, was installed as cochair.





9 June **METROPOLIS PARTNERED WITH GENEVA CITIES HUB IN THE ORGANISATION OF A HUMANITARIAN BRIEFING ON UKRAINE FOR CITIES**

Metropolis and Geneva Cities Hub organised a Humanitarian Briefing on Ukraine for Cities with the objective to help any city, local or regional government interested to provide humanitarian assistance to do so in the most effective manner and with the most relevant humanitarian stakeholders. During the conference, valuable information was provided by ONGs and other actors on the ground on current needs and how best to send aid.

Metropolitan challenges **1.1** Combating inequalities and segregation 1.4 Basic infrastructure and services 2.1 Social resilience 2.2 Economic resilience 3.3 Engaged citizenship

15 June

METROPOLIS PARTICIPATED AT THE UCLG EXECUTIVE BUREAU **IN SEVILLE**





Metropolis, as the metropolitan section of UCLG participated in the meeting of the Executive Bureau which took place on 15 June in Seville, Spain. The meeting was the occasion to prepare the upcoming World Congress and the elections for the next mandate among several other internal matters.





UCLG, UCLG Africa, UCLG ASPAC, UCLG CCRE / CEMR, **UCLG Community of Practice** on Transparency and Open Government, UCLG Eurasia, UCLG Mewa, UCLG's Capacity and Institutional Building Working Group (CIB)

L1

20 June **FINAL EVENT ESPON METRO**

To conclude the project ESPON METRO - The role and future perspectives of Cohesion Policy in the planning of Metropolitan Areas and Cities (www. espon.eu/metro), a final policy-oriented conference was organized to present the outcomes of the project and the pan-European reflections on the role of metropolitan cities in the Cohesion Policy 2021-27.

This session presented reflections on the role that metropolitan cities can play within the new cohesion policy from a European perspective, also in relation to the resources made available by the Next-Generation Europe programme.



Barcelona (metropolitan area), Bruxelles, Grand Lyon, Lisboa



202

// The ESPON METRO project

State of the Art and interim insights

Metropolitan challenges ₽Ħ 3.2 Transparency and accountability

26–30 June

METROPOLIS PARTICIPATED IN THE ELEVENTH SESSION OF THE WORLD URBAN FORUM (WUF11)





ELEVENTH SESSION

KATOWICE POLAND | 26-30 JUNE 2022

Convened by UN-Habitat and coorganised with the Polish Ministry of Development Funds and Regional Policy and the Katowice City Office, the Eleventh Session of the World Urban Forum (WUF11) took place for the first time in Eastern Europe under the theme Transforming our Cities for a Better Urban Future.

Agnès Bickart, Senior manager for insitutional relations, and Jordi Vaquer, Secretary General of Metropolis participated in behalf of the association.



Members

Barcelona (metropolitan area), Bruxelles, Grand Lyon, Lisboa

Outcomes

L1A1D3, L1A2D1, L1A2D2, L1A2D3, L1A2D4, L2A3D1, L2A3D2, L3A1D2





Inspire Policy Making with Territorial Evidence



THE METROPOLIS REGIONAL SECRETARIATS AND THE METROPOLIS EXECUTIVE COMITTE MET IN BOGOTA

The Metropolis Regional Secretariats met in Bogota on 13 July in preparation of the meeting of the Board of Directors. The meeting served to learn about the membership situation in different regions of the world as well as to explore ways to energise the Regional Secretariats.

The Metropolis Executive Commitee also met in a hybrid meeting which served to prepare the meeting of the Board of Directors which was held the following day.

Members Barcelona

Barcelona (metropolitan area), Barcelona (city), Belo Horizonte, Berlin, Bruxelles, Ciudad de México, Guangzhou, Madrid, Montevideo, Montreal, Tehran





14 July THE METROPOLIS BOARD OF DIRECTORS MET IN BOGOTA



On 14 July Metropolis held its Board of Directors meeting. During the meeting, the handover of the presidency from the Mayor of Guangzhou City, Guo Yonghang, to the Mayor of Bogota, Claudia Lopez, took place. The meeting was also the occasion to prepare the organisation's upcoming activities and events in implementation of the Action Plan and in view of the multiple challenges that cities face nowadays.

The meeting also saw the adoption of the "Bogota Call to Action", a declaration that aims to guide the cities of the network and the whole world towards sustainable development that takes into account the care of the planet, people, governance and peace.

Members

Abidjan, Barcelona (metropolitan area), Barcelona (city), Berlin, Bogotá, Bruxelles, Buenos Aires, Chengdu, Ciudad de México, Fuzhou, Gauteng, Grand Paris, Guangzhou, Hangzhou, Harbin, Istanbul, Johannesburg, Madrid, Medellín, Montevideo, Montréal, Rabat, Rosario, San Salvador, São Paulo, Seoul, Shiraz, Tehran, Wuhan, Dakar, Mashhad

Outcomes L1A2D3



METROPOLITAN DIPLOMACY AND ADVOCACY

14 July

avantia

Avanzando hacia un transporte por la igualdad y el ambiente

AVANTIA, a Metropolis led project was launched on 14 July in Bogotá. This project aims at a more sustainable and connected Bogotá with greater gender equality and is built on three pillars: developing a more sustainable mobility system, improving air quality and making advances in gender equality.

This project arises out of a cooperation between Bogotá, Madrid, Metropolis (World Association of the Major Metropolises) and IS Global (Barcelona Institute for Global Health) and receive financial backing from the European Union.



Members Bogotá, Madrid





METROPOLISES IN THE AMERICAS: DISCUSSIONS FOR THE LAUNCH OF THE PAN-AMERICAN METROPOLITAN REPORT

A debate session was organised in Bogotá, in the framework of the Metropolis Board of Directors meeting, to launch Metropolis' newest publication, the Pan-American Metropolitan Report, which analyses 38 metropolitan indicators in 23 metropolitan spaces in South America, Central America, the Caribbean, and North America.

The session promoted an open debate on the state of metropolitan spaces in the Americas, seeking to inspire decision-makers in the region to explore innovative, sustainable and inclusive solutions to their metropolisation phenomena. Moderated by Lia Brum, Metropolis Research & Policy Officer, the debate consisted of rounds of questions and answers between representatives from Bogotá, the Guadalajara Metropolitan Area, Quito, and São Paulo, who discussed both the complexity of urban realities that go beyond jurisdictional boundaries, as well as the possibilities of measuring the fulfilment of sustainable development goals and targets with feasible indicators.





Bogotá, Guadalajara, Quito, São Paulo





METROPOLITAN DIPLOMACY AND ADVOCACY

LAUNCHING VOLUNTARY GENDER REVIEW

To advance the rights of women and girls living in urban spaces, on 15Th July Metropolis and the the City Hub and Network for Gender Equity CHANGE, launched the first-ever Voluntary Gender Review (VGR) with representatives from Montevideo, Buenos Aires and Mexico City.

The VGR 2022 is an initiative following the Voluntary Local Reviews (VLRs) framework for the implementation of the SDGs. VGR 2022 outlines the actions that local governments are taking to accelerate and monitor progress towards Sustainable Development Goal 5 (SDG5): Achieve gender equality and empower all women and girls.

This first-ever VGR collects information provided by eight global cities: Barcelona, Bogotá, Buenos Aires, Mexico City, London, Tokyo, Freetown and Los Angeles. It also shares how each city is striving to achieve gender equality and working together to create new methods and milestones to get there within this generation.

The report also provides gender data indicators within four broad categories: physical autonomy, economic opportunity, local governance and the built environment. It describes the process and justification for choosing the gender data indicators and the ranking of the eight case-study cities in the four categories.





Metropolitan challenges 1.1 Combating inequalitie

1.1 Combating inequalities and segregation 3.1 Gender mainstreaming



Alliances Change City Hub and Network for Gender Equity

3 March–11 May CALL FOR PROPOSALS FOR THE KNOWLEDGE EXCHANGE **MECHANISM ON UF-NBS**



Looking toward implementing Urban-Forests as Nature-Based Solutions in your city?

Our exchange knowledge mechanism application is extended to May 11th!

Applications are OPEN on www.clearinghouseproject.eu

Metropolis has launched the call for proposals for the Knowledge Exchange Mechanism on urban forests as naturebased solutions (UF-NBS). This action was part of the activities planned in 2022 for the Clearing House project in which Metropolis participates.

The 1st call for the project's knowledge exchange mechanism had the objective to promote capacity development and exchange of knowledge and practices on urban forests as nature-based solutions (UF-NBS), based on peer-topeer exchanges and scientific support regarding UF-NBS challenges.



ä Members Belo Horizonte, Bogotá, Ciudad de México, Córdoba, Montevideo, São Paulo



∎ Metropolitan challenges 2.3 Climate resilience

17 May

WEBINAR: CHALLENGES AND **OPPORTUNITIES OF DIGITALISATION** IN METROPOLITAN SPACES



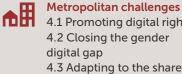
On the occasion of the celebration of the World Telecommunication and Information Society Day on 17 May, we organised a webinar on the challenges and opportunities of digitalisation in metropolitan spaces. This event gathered city officers from Brussels, Grand Paris, Barcelona (metropolitan

area), Córdoba, Toronto, Harare, Nouakchott and Belo Horizonte, who shared their experiences on how their administration is adapting to this new digital reality. During this session, it was also launched the video: How can digitalisation bridge barriers?

Members

Barcelona (metropolitan area), Belo Horizonte, Bruxelles-Capital Region, Córdoba, Grand Paris, Harare, Nouakchott, Rosario, Toronto

Outcomes L2A2D2, L2A2D3



4.1 Promoting digital rights 4.2 Closing the gender digital gap 4.3 Adapting to the shared economy



L2

<u>- Y</u>



17 May **METROPOLIS LEARNING FORUM ON DIGITALISATION**

DIGITALISATION, THE FUTURE OF METROPOLISES Where peer to peer learning happens

On the occasion of the celebration of the World Telecommunication and Information Society Day on 17 May, we launched live the Metropolis learning forum on digitalisation. The Learning Forum is a space for peer-to-peer knowledge sharing focused on the active listening to the diverse realities of major cities and metropolitan spaces around the world, only available for metropolis members, alliances, and special quests.

This space provides a community of city officers and international organisations with a common interest: the opportunity to interact and share information with each other about local experiences and initiatives, news, events, pictures, videos, papers/documents regarding and digitalisation of metropolitan spaces in three different discussions.

23 May

PUBLIC SPACE STRATEGIES FOR A SUSTAINABLE METROPOLITAN FUTURE: A COLLECTION OF BEST PRACTICES

This publication aimed to present best practices on public space to inspire cities and metropolitan governments in the process of creating better public spaces for all

To highlight the importance of an action-oriented approach, real-life projects, programmes and policies from Metropolis members demonstrate how metropolitan spaces can benefit from public space under four core principles: sustainability, inclusion, resilience and quality.



Members

Addis Ababa, Bangkok, Barcelona (city), Belo Horizonte, Bogotá, Bruxelles, Buenos Aires, Córdoba, Grand Paris, Harare, Mashhad, Montréal, Moscow, New Delhi, Nouakchott, Quito, Seoul, Sofia, Taipei, Tehran, Toronto



Outcomes 12A2D2, 12A2D4

Metropolitan challenges ▲田

4.1 Promoting digital rights 4.2 Closing the gender digital gap 4.3 Adapting to the shared economy



Cities Alliance, CIDOB, Cities Coalition for Digital Rights, Eurocities, European Comission, UN-Habitat, UCLG Learning, VNG International

Members Bruxelles

Outcomes A1D2, L2A1D3



- 2.1 Social resilience
- 2.3 Climate resilience

L2

13-15 June INTERNATIONAL CONGRESS: METROPOLISES FOR GOVERNANCE



Metropolis supported the organisation of this hybrid congress, convened by the Metropolitan Area of San Salvador (COAMSS/OPAMSS) and the Metropolitan Area of Barcelona (AMB), with the financial support of the European Union, and featuring the participation of other five Metropolis members in Latin America and the Caribbean. The event identified experiences, from San Salvador and abroad on the role and actions promoted by metropolises to strengthen metropolitan management, sustainability, and financing mechanisms.

On 14 June, Lia Brum, Metropolis Research & Policy Officer, joined the online session "Metropolitan indicators: reflexive analysis and construction of public policy", along with representatives from COAMSS/OPAMSS, the Barcelona Institute of Regional and Metropolitan Studies, and UN-Habitat.

Área Metro

Área Metropolitana de Guadalajara, Barcelona (metropolitan area), Córdoba, Guadalajara, Montevideo, San Salvador, Valle de Aburrá



Metropolitan challenges 3.1 Gender mainstreaming, 3.2 Transparency and accountability



📕 6 July

PUBLIC INNOVATION AND CITIZEN CO-CREATION IN THE METROPOLIS



This publication is the result of a 3-year cooperation between Sao Paulo, Montevideo and Montréal within the framework of the pilot project "Public Innovation Labs". Metropolitan areas are complex, dense and densely populated urban agglomerations. On the one hand, they represent a source of opportunities and exchanges, but they also reveal social fractures and discrimination. This reality requires the development of innovative public policies to meet the needs of the majority of the population.

To innovate is to research, be inspired and adapt new ways of thinking and doing while re-examining approaches. It requires a process of reflection, development and experimentation. This is the purpose of innovation labs: to try to adapt and respond to contemporary and changing public challenges. These labs help develop new ways of designing, implementing and evaluating public policies that meet the needs of urban populations.



3.3 Engaged citizenship

CTIVITIES

L2

18–21 July **TECHNICAL VISIT TO THE PILOT PROJECT "METROPOLITAN GREEN INFRASTRUCTURES**"



From July 18th to 21st, the first technical visit of the pilot project "metropolitan green infrastructures" was organized in the Metropolitan Area of the Aburrá Valley. During those 3 days, representatives of metropolitan areas of Barcelona, Aburrá Valley and of Mexico city exchanged experiences on how to strengthen technical capacities around the effective implementation of green infrastructures, with field visits in Nutibara Hill, el Volador hill, the largest natural park located within the metropolitan area of Medellín, Colombia.



Members Barcelona (metropolitan area),

Ciudad de Mexico, Valle de Aburrá

Outcomes		
L2A2D3		

Metropolitan challeng 2.3 Climate Resilience Metropolitan challenges

1 August **VIDEO ON INTERNATIONALISATION**

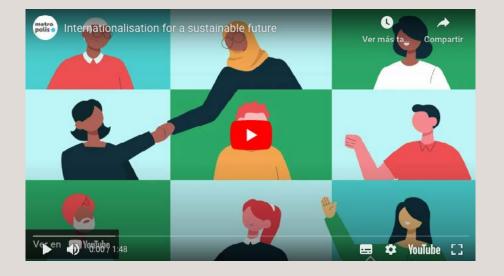
With the view of creating a collection of timelessvideosthatofferafirstapproach to relevant issues and challenges that local and regional governments must manage from a metropolitan vision, Metropolis Learning launched the video on internationalisation.



Outcomes L2A3D1

This video is part of a cycle on internationalisation, which first included a series of webinars and then an interview with Paola Arjona from AL-las.

HERE you can find all the information about the webinars as well as the video.



17 May **DIGITALISATION IN METROPOLITAN SPACES**

On the occasion of World Telecommunication and Information Society Day (17th May), we launched a promotional campaign raising awareness about how digital disruption brings unprecedented possibilities for metropolitan spaces to access, share, and use data and information. The campaign also focused on how digital disruption is creating, at the same time, a widening "digital gap" among citizens while their digital rights need to be ensured.

The culminating element of the campaign was the Metropolis webinar "Challenges and opportunities of digitalisation in metropolitan spaces".

Members

Barcelona (metropolitan area), Belo Horizonte, Bruxelles, Córdoba, Grand Paris, Harare, Nouakchott, Toronto



20

L3A1D4

Metropolitan challenges: 命田 4.1 Promoting digital rights



8 March

NON-SEXIST LANGUAGE MANUAL. A TOOL FOR **INCLUSIVE LANGUAGE**

Following the Beijing Declaration and Platform for Action, to incorporate and make visible the different realities of women and men, Metropolis launched, "The Manual on Gender-Sensitive Language". The document in its English version, responds to Metropolis' commitment to metropolitan governance with gender justice.

The Manual on Gender-Sensitive Language" is the association's instrument to avoid the androcentric use of language, as well as to raise awareness of the need to incorporate a more diverse and inclusive perspective in the representation of the different urban realities.

In this sense, the language manual is organised in three sections: the first section recommends resources for a non-sexist use of language; the second section mentions those uses to be avoided: and the third and last section. which takes a more intersectional view. analyses other inequalities based on gender identity and/or orientation, religion, class, ethnicity or physical or intellectual disability.

GLOS-SARY

A tool for the use of gender-inclusive language

metropolis

Outcomes L3A1D3, L2A2D7

Metropolitan challenges: 3.1 Gender mainstreaming

METROPOLIS IN THE MEDIA



METROPOLIS IN THE MEDIA

Followers on social media







D 498 YouTube

Some of the most notable mentions of Metropolis are:



4.636 +3.277 92477

FLACMA @FLACMA_ Aug 2

#FLACMA presenta el <Informe Metropolitano Panamericano> elaborado por @metropolis org, que nos ofrece un panorama de los desafíos de las zonas metropolitanas en América Latina y el

Se destaca una síntesis del estudio en 20

Texto completo / bit.ly/3zhyuEW pic.twitter.com/tpXnBfK6LJ





17 22 936

ACTIVE LISTENING



MEMBERSHIP ENGAGEMENT

- Cont

COLLABORATION WITH ALLIANCES

BILATERAL MEETINGS

18



Abidjan Addis Ababa Área Metropolitana de Guadalajara Bangkok Barcelona (city), Barcelona (metropolitan area) Belo Horizonte Berlin

Bogotá Bruxelles Buenos Aires Chengdu Ciudad de Mexico Córdoba Dakar Fuzhou Gauteng Grand Lyon Grand Paris Guadalajara Guangzhou Hangzhou Harare Harbin Istanbul Johannesburg Lisboa Madrid Mashhad Medellín Montevideo Montreal Moscow New Delhi Nouakchott Quito Rabat Rosario San Salvador Sâo Paulo Seoul Shiraz Sofia Taipei Tehran Toronto Valle de Aburrá Wuhan



COLLABORATION WITH ALLIANCES













UCLG ASPAC





CCRE

Cities Alliance

CIDOB



European Commission



Learniing

THE LONDON SCHOOL OF ECONOMICS AND POLITICAL SCIENCE





KATOWICE, POLAND 26-30 JUNE 2022

BILATERAL MEETINGS







MAIN RESULTS From 1st May to 30st August: +18153% 52% 48 47 +4people engaged in events experts with whom led or co-led by Metropolis we have collaborated women women men men



METROPOLITAN CHALLENGES



- **1.1** Combating inequalities and segregation
- **1.3** Advancing mobility
- **1.4** Basic infrastructure and services

2.1 Social resilience

- 2.2 Economic resilience
- 2.3 Climate resilience

- 3.1 Gender mainstreaming3.2 Transparency and accountability
- 3.3 Engaged citizenship

4.1 Promoting digital rights
4.2 Closing the gender digital gap
4.3 Adapting to the shared economy

IMPLEMENTATION OF THE STRATEGIC ACTION PLAN

To check the Metropolis Strategic Action Plan 2021-2023, please visit our website

L1A1 Common political metropolitan narrative	L1A1D1 Policy recommendations on issues critical to the metropolitan future	L2A1 Shared vision of the metropolises of the future	L2A1D1 Prospective analysis on how to build the metropolises of the future
	L1A1D2 Policy debates to inform and define positions on current and emerging topics		L2A1D2 Strategies, guidelines, and methodologica frameworks
	L1A1D3 Incorporating gender equality in every dimension of metropolitan issues		L2A1D3 Research on metropolitan and urban topics, including gender issues
L1A2 Metropolitan perspective in global agendas	L1A2D1 Champion Metropolis position at international arena and forums	L2A2 Support for the development and implementation of metropolitan governance structures, policies, services, and planning	L2A2D2 Online platforms for knowledge exchange
	L1A2D2 Bring the metropolitan governance perspective to debates around global and		L2A2D3 Learning and capacity-building activities for senior managers and practitioners
	regional agendas		L2A2D4 Innovative projects and working groups on specific metropolitan issues
	their voices heard at the international level		L2A2D5 Reference frameworks for urban planning in metropolitan areas
L1A3 Global alliances strategy vis-à-vis other networks and actors	L1A3D1 Contribute to UCLG activities and debates as the metropolitan section		L2A2D6 Systematizing and capitalizing on existing expertise and knowledge within the association
	L1A3D2 Active participation in the Global Taskforce of Local and Regional overnments		L2A2D7 Tools to mainstream gender in metropolitan policies
	L1A3D3 Collaboration with multilateral actors, local government networks, think tanks, international agencies, and other stakeholders	L2A3 Localising global agendas at the metropolitan scale, in particular the 2030 Agenda and its Sustainable Development Goals	L2A3D1 Guidelines to help members to achieve the Sustainable Development Goals and other global and regional agendas
			L2A3D2 Capacity building so that public servants can implement policies and actions to achieve the global agendas

24

IMPLEMENTATION OF THE STRATEGIC ACTION PLAN

To check the Metropolis Strategic Action Plan 2021-2023, please visit our website



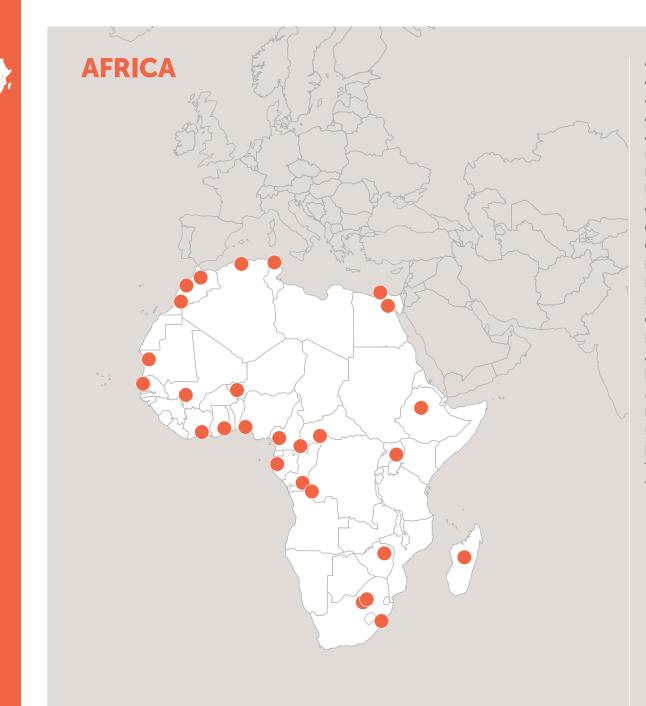
L3A1 Caring organization

L3A1D2 Close relationships with our members (considering regional specificities)

L3A1D3 Gender-sensitive association

L3A1D4 Clear and empathetic communication with members and other stakeholders





Abidjan Accra Addis Ababa Alexandria Antananarivo Bamako Bangui Brazzaville Cairo Casablanca Cotonou Dakar Douala Durban Gauteng Harare Johannesburg Libreville Marrakech Niamey Nouakchott Rabat Tunis Yaoundé

Focal Points







Sithole Mbanga Gauteng



Members of the Board of Directors



CO-PRESIDENCY David Makhura Premier of Gauteng Province



REGIONAL VICE-PRESIDENCY Robert Beugré Mambe Governor of Abidjan



Barthelemy Dias Mayor of Dakar



MEMBER Mpho Phalatse Executive Mayor of Johannesburg



MEMBER Asmaa Rhlalou

Mayor of Rabat



Ahvaz Amman Baghdad Bandar Bangkok Beijing Beirut Bhopal Bogor Busan Changchun Changchun Changsha Changchun Changsha Chongqing Colombo Daegu Daejeon Dalian Diyarbakir East Kalimantan	Gujranwala Gwangju Gyeonggi Haikou Hangzhou Hanoi Harbin Hyderabad Incheon Isfahan Istanbul Jakarta Jember Jilin Jinan Kaohsiung Karaj Kathmandu Kuala Lumpur Kunming	New Delhi-NIUA New Taipei Palembang Ramallah Semarang Seoul Shanghai Shenzhen Shiraz Siping South Tangerang Surabaya Tabriz Taichung Taipei Tehran Tianjin Ulsan Wuhan
Chongqing Colombo Daegu Daejeon Dalian Diyarbakir	Jilin Jinan Kaohsiung Karaj Kathmandu Kuala Lumpur	Taichung Taipei Tehran Tianjin Ulsan Wuhan
Guangzhou Guiyang	Nanjing Nanning	

Focal Points



REGIONAL SECRETARY Decun Zhan Guangzhou



SECRETARIAT GENERAL **Teresa Oliver Regional Officer**

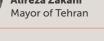




PRESIDENCY

Guo Yonghang

Mayor of Guangzhou





Members of the Board of Directors



REGIONAL VICE-PRESIDENCIES Oh Se-Hoon Mayor of Seoul



MEMBER Wu Xiande Mayor of Fuzhou

ana

MEMBER Liu Xin Mayor of Hangzhou

MEMBER Sun Zhe Mayor of Harbin



Ekrem Imamoglu Mayor of Istanbul



Mayor of Shiraz







Focal Points



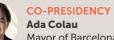
REGIONAL SECRETARY Cecilio Cerdán Carbonero Madrid



SECRETARIAT GENERAL Teresa Oliver

Regional Officer

Members of the Board of Directors



Mayor of Barcelona & President of the Metropolitan Area of Barcelona









Secretary of State of the

Brussels-Capital Region

Pascal Smet

REGIONAL VICE-PRESIDENCIES



MEMBER Laura Pérez Castaño Barcelona City Council





José Luis Martínez-Almeida Mayor of Madrid

LATIN AMERICA AND THE CARIBBEAN

Bogotá Brasilia Buenos Aires Córdoba Guarulhos Guayaquil La Habana La Paz Medellín Minas Gerais Montevideo Porto Alegre Quito Rio de Janeiro Rosario San Salvador Santiago de Chile São Paulo Valle de Aburrá

Belo Horizonte

Focal Points



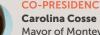


SECRETARIAT GENERAL Teresa Oliver **Regional Officer**

Members of the Board of Directors



PRESIDENCY Claudia López Hernández Mayor of Bogotá



CO-PRESIDENCY

Mayor of Montevideo and President of Metropolis Women



REGIONAL VICE-PRESIDENCY Pablo Javkin Mayor of Rosario



Horacio Rodríguez Larreta Head of the Government of the

MEMBER **Daniel Quintero Calle** Mayor of Medellín



MEMBER Mario Durán Mayor of San Salvador



MEMBER **Ricardo Nunes** Mayor of São Paulo

WHO WE ARE



NORTH AMERICA Guadalajara Guadalajara (IMEPLAN) Mexico City Monterrey Montréal Puebla Tijuana Toronto

Focal Points



REGIONAL SECRETARY Mariana Flores Mexico City



Members of the Board of Directors



CO-PRESIDENCY Valérie Plante Mayor of Montréal

MEMBER Claudia Sheinbaum

Head of Government of Mexico City

SECRETARIAT GENERAL



Jordi Vaquer Secretary General



Israel Barroso Administrative Officer

Guillaume Berret



Xavier Bermejo Communications Manager



Lia Brum Research & Policy Officer



Oscar Chamat Research & Policy Officer



Gretty Chirinos Communications Officer



Mara Fernández Shared Services Assistant



Agnès Bickart Senior Manager for Institutional Relations



Hélène Jourdan Learning Officer



Federica Biondi **Director of Shared Services**



Xavier Borrell Shared Services Officer



Silvia Llorente Research & Policy Officer



Bianca Mozer Statutory Officer



Teresa Oliver **Regional Officer**



Júlia Palmarola Administrative Officer for Learning and Shared Services



Laura Valdés Research & Policy and Communications Officer

Interns



Eleonora Fiori Università degli Studi di Torino



Gerard González Blanquerna (URL)



Helena Rami Pompeu Fabra University (UPF)

This report has been edited with the financial support of:



#MetroGovernance

Secretariat General Avinyó, 15. 08002 Barcelona (Spain Tel. +34 93 342 94 60 metropolis@metropolis.org metropolis.org



metropolis • world association of the major metropolises