

# METROPOLIS PROGRESS REPORT

July - September

2017

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Secretariat General

# NOTE FROM THE SECRETARY GENERAL

Since the XII Metropolis World Congress last June in Montréal, where I was appointed new Secretary General of Metropolis, one of the main commitments of my mandate has been the execution of the Metropolis Action Plan from 2018 to 2020.

This Action Plan is the result of a long consultation process carried out on several levels, which included the participation not only of the members of our Board of Directors, but also of our Regional Secretaries and some of the most active technical representatives from our membership, as well as of the Secretariat General staff association, and of external experts.

As a result, we have an Action Plan that includes measurable outcomes and deliverables in accordance with our strategic guidelines, and therefore provides us with a clear framework to ensure the coherence of our activities until the XIII Metropolis World Congress in 2020.

Consequently, in order to present the periodical execution of the Action Plan, I am pleased to the present this Progress Report, whose format will be replacing that of our former quarterly reports. More dynamic format, this publication serves as a pilot to start aligning the records of our activities with our strategic guidelines already in 2017, giving us a push to start 2018 on the same track.

With every upcoming edition of the Progress Report, we seek to give more visibility to the status of achievement of our common goals as a network, which will bring us closer to our vision: "Metropolises for and by their citizens, where participatory metropolitan governance fosters economic development, sustainability, social cohesion, gender equality and quality of life".



**Octavi de la Varga** Metropolis Secretary General

# ACTIVITIES

## Action Line 1 (L1)

Conducting effective urban diplomacy and advocacy on metropolitan issues and principles

## **Action Line 2 (L2)**

Strengthening urban capacities for metropolitan governance

## **Action Line 3 (L3)**

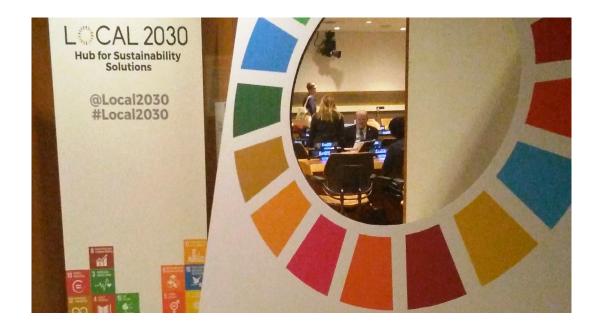
Developing a strong, consultative and sustainable internal governance culture

# High Level Political Forum 2017: Global Taskforce calls on the localization of SDGs

New York, 10-19 July

Metropolis joined the delegation of the Global Taskforce of Local and Regional Governments which attended the 5th High Level Political Forum on Sustainable Development (HLPF), which took place at the UN Headquarters from July 10 to 19.

In this occasion, during which national states reviewed their performance on the 2030 Agenda for Sustainable Development, the Global Taskforce stressed the progress made on the Sustainable Development Goals at subnational level.



# Declaration of the Metropolis President about the terrorist attack in Barcelona

Barcelona, 17 August

On the occasion of the terrorist attack in Barcelona, Denis Coderre, as President of Metropolis, sent a message of support to the Mayor of Barcelona and Co-President of Metropolis, Ada Colau.

## High level meeting on the **New Urban Agenda and UN-Habitat**

New York, 4-6 September

The cities of Durban, Libreville, Madrid Montréal, together with the Secretary General of Metropolis, were part of a delegation of local leaders and representatives of Global Taskforce networks that participated in the highlevel meeting organised by the President of the UN General Assembly to discuss the New Urban Agenda and the future of UN-Habitat.

Under the framework of this meeting, the Global Taskforce, to which Metropolis belongs, adopted a joint position in relation to the report produced by the Independent Panel, referring to the implementation of the UN Urban Agenda. The Independent Panel includes the participation of the President of the UCLG, Mr. Parks Tau, and the Mayor of Paris, Anne Hidalgo.

The delegation met with the UN Secretary General, Mr. António Guterres, who stated his intention to explore new forms of collaboration with local governments and regions, in order to successfully implement the New Urban Agenda.



Activated members Durban, Libreville, Madrid, Montréal

## XII Ibero-American Congress of Municipalities

Manizales, 24-28 September

From 24 to 28 September was held in Manizales, Colombia, the XII Ibero-American Congress of Municipalities, hosted by the Government of Caldas, with the theme "A Territorial Agenda for Sustainable Development Goals." The congress promoted a broad debate on the implementation of the Agenda 2030 and has shown various local initiatives, among which we highlight the achievements and challenges presented by some Metropolis members.

On 25 September, Lia Brum, responsible for Latin America at the Metropolis Secretariat General, acted as spokes person of our membership in the panel "Territorial Development and Sustainability from the gender perspective", during which she exhibited how Metropolis is currently working for the incorporation of the gender perspective in the major cities through the activation of metropolitan mobility, considered as a powerful tool for the realization of the right to the city.



Activated members Bogotá, Caracas, Maracaibo, Medellín, Mexico City, Quito

## L1 urban diplomacy and advocacy

## Metropolis in the media

### JULY

#### **World Urban Campaign**

XII World Congress outcomes

#### **UCLG**

XII World Congress outcomes

#### **Barcelona Metropolitan Area**

Metropolis logo linking the website

#### **Barcelona Metròpolis**

Online and offline

#### **AUGUST**

#### Barcelona Metropolitan Area

Metropolis logo linking the website

### **SEPTEMBER**

#### **World Urban Campaign**

News

#### **Provada Future**

Metropolis mention through Sunil Dubey's contribution. 9 September 2017

#### **Barcelona Metropolitan Area**

Metropolis logo linking the website











# Expert panel on international relations and cooperation of the Metropolitan Area of Barcelona

Barcelona, 4 July

The Secretary General of Metropolis, Octavi de la Varga, was invited to participate in the expert panel on international relations and cooperation launched by the Barcelona Metropolitan Area under the framework of its recently approved international strategy and cooperation plan.

The panel of experts is chaired by AMB Vice-President Alfred Bosch, and aims to discuss AMB's strategies and inputs in terms of international relations and

cooperation, as well as the challenges facing large cities and metropolises around the world.

The panel also involves representatives from a range of organisations and public and private entities linked to international affairs such as Joan Clos, Executive Director of UN-Habitat, Pilar Conesa, Director of the Smart City Expo World Congress, and Cristina Gallach, UN Under-Secretary-General for Communications and Public Information.

# The right in the city: legal implementation of the New Urban Agenda

Madrid, 10-12 July

An Urban Thinkers Campus took place in Madrid on 10, 11 and 12 July, under the framework of the World Urban Campaign. The conferences were organised by UNED-Madrid and the TransJus association. Metropolis took part in the conference through the attendance of the Learning & Capacity-building Officer, Hélène Jourdan, and the Metropolis Observatory & Youth Officer, Eugeni Villalbí.

Under the title "The right in the city. Legal implementation of the New Urban Agenda", the conference analysed the NUA and global agendas from the point of view of urban legislation. Many aspects were addressed during the Campus, such as the implementation of the NUA

on state, regional and local levels, and it was attended by members of the Ministry of Development, the Generalitat de Catalunya and Logroño City Council. There were also discussions on public participation and transparency, with the Global Platform for the Right to the City.

The second day of the conference, under the title "The right to make a city", focused on housing in terms of use, social function, neighbourhood participation, and more. This topic was the main focal point over the three day event. It involved participation from the Lincoln Institute of Land Policy and UN-Habitat, and showed examples of experiences in the cities of Madrid and Barcelona.

## L2 capacities for metropolitan governance

## 100 Resilient Cities: Urban Resilience Summit 2017

New York, 24-27 July



The Metropolis Secretary General attended "The Urban Resilience Summit 2017", in New York City. Octavi de la Varga joined the event organized by 100 Resilient Cities looking for synergies and future opportunities of collaboration with this network, which currently has 22 members in common with Metropolis

#### Activated members

Accra, Addis Ababa, Amman, Athens, Bangkok, Buenos Aires, Dakar, Durban, Guadalajara, Jakarta, Lisbon, Medellín, Mexico City, Montevideo, Montréal, Porto Alegre, Quito, Ramallah, Rio de Janeiro, Santiago de Chile, Seoul, Toronto

### **Climate Chance Summit**

Agadir, 11-13 September

The Climate Chance Summit, held from September 11 to 13 in Agadir (Souss-Massa region), brought together representatives from different sectors of society to evaluate the progress of the action of nonstate actors before the upcoming COP 23. Rahmatouca Sow, Metropolis Regional Secretary for Africa and assistant director of the Dakar mayor's office, represented our association during the event.

The summit brought together nearly 5000 non-state actors, including about ten members of Metropolis, committed to the fight against climate change, in order to expose the state of advancement of the climate negotiations with the major actors of the Paris Agreement and the COP 22, particularly following the announcement of the withdrawal of the United States of the Paris Agreement.



## L2 capacities for metropolitan governance

## Debates on metropolitan governance and resilience

Athens, 15 September

Octavi de la Varga was invited by 100 Resilient Cities to attend the Mayors' Forum on Metropolitan Governance and Resilience, hosted by the Municipality of Athens. The forum was part of The New York Times Athens Democracy Forum, and brought together a small group of influential mayors and international experts to discuss the goals and the potential obstacles that metropolitan regions face on their way to reach their full potential, economically, socially and culturally.

The Mayor of Athens, Mr Kaminis invited the Metropolis Secretary General to address the audience regarding the challenges and trends being currently faced by major cities and metropolitan areas vis-à-vis governance. Mr de la Varga pointed out the need for integrated approaches in policy making and the need for moving from metropolitan governance to governance with metropolitan approach.

He also highlighted four key elements to ensure a good metropolitan governance: political will, a vision for the territory, institutional and legal frameworks, and resources and capacities.

On the occasion, the Secretary General could also meet Mr Claudio Orrego, Governor of the Santiago de Chile Metropolitan Region, Mr José Blandon Figueroa, Mayor of Panama City, Mrs Megan Barry, Mayor of Nashville, Mr Ahmed Aboutaleb, Mayor of Rotterdam, and the president of 100 Resilient Cities, Mr Michael Berkowitz.



Activated members **Athens, Santiago de Chile** 

## **European Mobility Week campaign**

16 - 22 September

Tapping into European Mobility Week (16 - 22 September 2017), Metropolis launched a campaign to invite members

committed to metropolitan mobility from a gender perspective to share their experiences.

## Metropolis training: lessons on urban regeneration and climate change

Seoul, 17-24 September

Between September 17 and 24, the Seoul Human Resource Development Center (SHRDC) successfully held an urban management training program focused on urban regeneration and climate change. The program counted on the attendance of representatives from six of

our members, and covered subjects such as balanced regional development plans for urban regeneration policies, urban competitiveness, and environmental policies on renewable energy and energy conservation.



Activated members

Bangkok, Jakarta, Rio de Janeiro, Seoul, Shiraz, Taipei

## Annual meeting of the UCLG Capacity and Institution Building (CIB)

Durban, 26-28 September

Members of UCLG's Capacity and Institution Building (CIB) Working Group gathered in eThekwini, South Africa, from 26 to 28 September, to discuss the latest news and developments in the field of international cooperation. Hélène Jourdan, Capacity building & Learning Officer and Africa Liaison from Metropolis took part for the first time to this working group meeting with the aim to learn

more about how Local Governments associations are adapting to the SDG's era but also to meet with the members and stakeholders from the African region.

Activated members **Duban** 



## L3 internal governance culture

## Collaboration agreement with the Barcelona City Council

Barcelona, 8 September

An addendum to our current agreement with the Barcelona City Council (which is valid from from 01/01 until 31/12 this year), was signed to develop the project "Metropolis Strategic Action 2017". The

addendum refers to the sum of €65,000, in order to include complementary activities to those detailed in the agreement, mainly revolving around the concepts of gender equality and metropolitan governance

## Meeting with International Finance Corporation (IFC) city program

Washington DC, 8 September

The Secretary General of Metropolis, together with the Regional Secretary for Latin America, Mr. Nelson Fernández, held a bilateral meeting with Mrs. Elena Bourganskaia, head of the Cities Initiative at the International Finance Corporation.

This first meeting acted as an introduction for Metropolis, and offered a first-hand presentation of the Cities Initiative run by the International Finance Corporation. The initiative offers loans that are not linked to sovereign financial guarantees, to be used for investments in environmental issues and city infrastructure. It was an opportunity to explore the potential for collaboration between the two organizations.

# Reorganisation of the Secretariat General in accordance with the Action Plan

The Metropolis Secretariat General, structured around 19 projects and the administration and finance department, has been reorganised in order to address and come into line with the 2018-2020 Action Plan. The Action Plan was approved by the General Assembly during the 12th Metropolis World Congress held in Montréal in June 2017. Likewise, a new work methodology has been

implemented, based on four work groups

or issue-focused "hubs" that aim to set out strategies related to the association's financial sustainability, institutional messages, content creation and regional membership.



## L3 internal governance culture

## Meetings with the Bogotá offices for oversight and women affairs

Bogotá, 21-22 September

Lia Brum, who is responsible for the attention to Metropolis members in Latin America, travelled to Colombia to take part in the 12th Ibero-American Congress of Municipalists in Manizales, and seized the opportunity to meet met with the Bogotá Oversight Office (Veeduría Distrital) and the Secretariat for Women's Affairs.

The team of the Veeduría has expressed interest in contributing to the Policy Transfer Platform, by publishing case studies related to citizen participation. In addition, they hope to work with the Metropolis Observatory by providing technical notes including the information gathered while making comparative studies of cities. The team has also drawn up a proposal for training courses, via webinars, based on the specific content of the Technical Notes drawn up by the Bogotá Oversight Office. Further detail will be added to the proposal for training courses by the Bogotá team up until December, so that it can possibly be incorporated on the Metropolis programme of training activities for 2018.

In turn, the visit to the Secretariat for Women's Affairs served to gather up-to-date information for Ms Brum's presentation at the 12th Ibero-American Congress of Municipalists, which focused on the subject of metropolitan mobility from a gender perspective. Bogotá has carried out studies of the use of its main transport system (Transmilenio), categorising the data by gender and combining the information with safety diagnostics. This has revealed the need to take women's needs into account when planning mobility. The team at the Secretariat for Women's Affairs reaffirmed their intention to publish their experiences as case studies on the Policy Transfer Platform.

Activated members Bogotá



## L3 internal governance culture

## **Bilateral meeting with** Guangzhou

Barcelona, 26 September

This visit was held in our headquarters in Barcelona. Deputy Secretary General Guangzhou Municipal People's Government, Mr Diao Ailin, confirmed the launching of the 3rd Edition of the Guangzhou Award in December 2018 (5-9 December 2018 date to be confirmed) as well as the ongoing work of Guangzhou towards promoting the Urban Innovation program. Secretary General de la Varga stressed that it was necessary that all levels of Guangzhou 's Administration raise the awareness on our next Metropolis World Congress 2020 to be held in Guangzhou. Mr ZHU, Deputy Director General of Guangzhou Publicity Department informed on Guangzhou's Fortune Global Forum and on Guangzhou 's involvement in UCLG

committee on Culture. One of Guanzghou's objective is as well to develop more quality of life for its citizens. Mr Zhu informed on his wish to work on a network of Cities of Flowers- In this regards, Secretary General informed Metropolis would launch a new call for Pilot Projects in 2018 and welcomed Guangzhou to apply together with other cities and partners from Metropolis and UCLG.Mr. Wu Shangwei, Deputy Director General of Guangzhou Commission of Commerce offered to Metropolis to assist him in promoting investments and commerce with and from Guangzhou.



## **MEMBERSHIP ACTIVATION**

## **Bilateral meetings**

### **JULY**

### **SEPTEMBER**



#### Members:

Barcelona (AMB) Seoul



#### **Members:**

**Buenos Aires** 



#### **Members:**

Guangzhou Barcelona (AMB)



#### Members:

Madrid Libreville



Potencial members: Washington DC



Members: Bogotá



#### Members:

Caracas Maracaibo

**Potencial members:** 

Curitiba

# PROGRESS

### **Activated members**

Accra
Addis Ababa
Amman
Athens
Bangkok
Bogotá
Buenos Aires
Caracas
Dakar
Durban

Guadalajara
Guangzhou
Jakarta
Libreville
Lisbon
Madrid
Maracaibo
Medellín
Mexico City
Montevideo

Montréal
Porto Alegre
Quito
Ramallah
Rio de Janeiro
Santiago de Chile
Seoul

Seoul Shiraz Taipei Toronto

## Membership payment status

As of 30 September 2017

**428,088**€ collected in membership fees

paid by 51

out of our 136 members

### **Execution of the Action Plan**



### **L1M7D1**

#### **L1M7**

That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.

Contributions to the Global Taskforce: events, papers, etc.

#### **L1M7D2**

Political / Technical presence at UCLG and GTF

**Outcomes and deliverables** 

#### L<sub>1</sub>M8

That relations are systematically forged with specialized media to disseminate Metropolis knowledge and positioning.

#### **L1M8D2**

Presence in specialized Media

#### Measures

#### **Outcomes and deliverables**

#### L<sub>2</sub>M<sub>2</sub>

That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those outcomes.

#### L2M2D5

Establishment of reference frameworks which are helpful for members in governing and managing metropolises

#### L<sub>2</sub>M<sub>5</sub>

That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools.

#### **L2M5D2**

Calendar of events and training program

#### **L2M7**

That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new knowledge.

#### **L2M7D2**

Calendar of events and training program

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our website

### **Execution of the Action Plan**

#### Measures

#### L2M8

That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics.

#### L2M10

That a youth perspective on the metropolitan governance is actively encouraged and integrated into Metropolis thinking and practice.

#### **Outcomes and deliverables**

#### **L2M8D1**

Political and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses

#### **L2M10D2**

Dissemination of knowledge and experiences of member cities through Metropolis media channels

## **L3**

#### **Measures**

#### L3M7

That the re-organization of the Secretariat General in Barcelona is effected aligned with the strategic objectives of the Association.

#### **Outcomes and deliverables**

#### **L3M7D1**

Metropolis Secretariat General organization

#### **L3M7D3**

Internal organisation based on a project management approach



## **AFRICA**



ABIDJAN ACCRA ADDIS ABABA ALEXANDRIA ALGER **ANTANANARIVO**  ВАМАКО BANGUI BRAZZAVILLE CAIRO CASABLANCA COTONOU

DAKAR DOUALA DURBAN GAUTENG HARARE JOHANNESBURG

LIBREVILLE MARRAKESH NIAMEY NOUAKCHOTT **RABAT TUNIS** 

**VICTORIA** YAOUNDÉ

#### **Focal Points**



**REGIONAL SECRETARY** Rahmatouca Sow Dieye, Dakar



**SECRETARIAT** GENERAL Hélène Jourdan

#### **Members of the Board of Directors**

#### **CO-PRESIDENCIES**

GAUTENG PROVINCE | David Makhura, Premier of Gauteng Province

#### **REGIONAL VICE-PRESIDENCY**

ABIDJAN | Robert Beugre Mambe, Governor of Abidjan

#### **MEMBERS**

CASABLANCA | Abdelaziz El Omari, Mayor of Casablanca DAKAR | Khalifa Sall, Mayor of Dakar NOUAKCHOTT | **Maty Hamady**, Mayor of Nouakchott CAIRO | Mostafa Madbouly, Minister of Housing RABAT | Mohamed Sadiki, Mayor of Rabat

## **ASIA-PACIFIC**



AHVAZ AMMAN **BANGALORE** BANGKOK BEIJING BEIRUT **BHOPAL** BOGOR BUSAN CHANGCHUN CHANGSHA CHENGDU

CHONGQING COLOMBO CPAFFC DAEGU DAEJEON DALIAN DIYARBAKIR DUBAI EAST KALIMANTAN FAISALABAD FU7HOU **GAZIANTEP** 

GUANGZHOU GUJRANWALA GWANGJU GYEONGGI HAIKOU HANGZHOU HANOI HARBIN **HYDERABAD** INCHEON ISFAHAN **ISTANBUL** 

**JAKARTA** JILIN KAOHSIUNG KARAJ KATHMANDU KOLKATA KUALA LUMPUR KUNMING LAHORE MALE CITY MASHHAD **NANNING** 

**NEW DELHI-NEW TAIPEI** RAMALLAH **SEOUL** SHANGHAI **SHENZHEN** SHIRAZ SOUTH TANGERANG SURABAYA

**TABRIZ** 

**TAICHUNG** TAIPEI **TEHRAN** TIANJIN ULSAN WUHAN XľAN ZHENGZHOU

#### **Focal Points**



**REGIONAL SECRETARY** Liu Baochun Guangzhou



SECRETARIAT **GENERAL** Agnès Bickart

#### **Members of the Board of Directors**

#### **CO-PRESIDENCIES**

GUANGZHOU | Wen Guohui, Mayor of Guangzhou

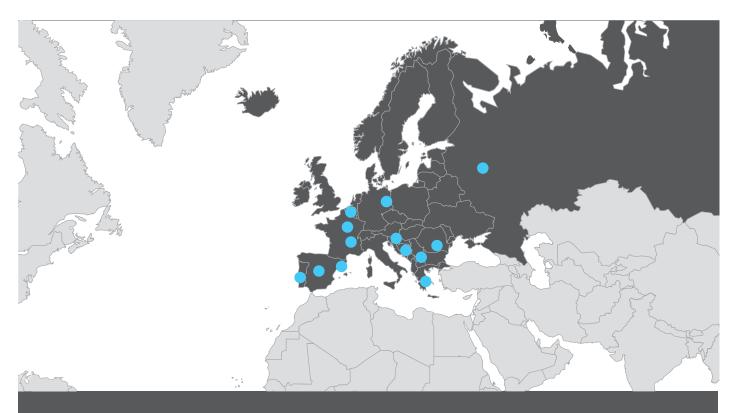
#### **REGIONAL VICE-PRESIDENCIES**

MASHHAD | Seied Solat Mortazavi, Mayor of Mashhad SEOUL | Park Won-soon, Mayor of Seoul

#### **MEMBERS**

CHENGDU | Luo Qiang, Mayor of Chengdu HANGZHOU | **Xu Liyi**, Mayor of Hangzhou HYDERABAD | **Dr Bonthu Rammohan**, Mayor of Greater Hyderabad Municipal Corporation TEHRAN | Mohammad Baqer Qalibaf, Mayor of Tehran WUHAN | Wan Yong, Mayor of Wuhan

## **EUROPE**



ATHENS BARCELONA BERLIN BRUSSELS **BUCHAREST** 

**GRAND LYON** ÎLE-DE-FRANCE LISBOA MADRID **MOSCOW** 

**SARAJEVO** SOFIA ZAGREB

#### **Focal Points**



**REGIONAL SECRETARY** Barbara Berninger Berlin



**SECRETARIAT** GENERAL Lia Brum

#### **Members of the Board of Directors**

#### **CO-PRESIDENCIES**

BARCELONA (AMB • Área Metropolitana de Barcelona) | Ada Colau, Mayor of Barcelona & President of the AMB BERLIN | Michael Müller, Mayor of Berlin

#### **TREASURY**

BRUSSELS | **Jean-Luc Vanraes**, Political representative of Brussels Government

#### **MEMBERS**

METROPOLIS WOMEN | Laura Perez Castaño, City councilor responsible for Feminisms and LGTBI / President of Metropolis Women MADRID | Manuela Carmena, Mayor of Madrid

## LATIN AMERICA AND THE CARIBBEAN



**BELO HORIZONTE** BOGOTÁ BRASILIA **BUENOS AIRES** CARACAS CÓRDOBA

**GUARULHOS** GUAYAQUIL LA HABANA LA PAZ MARACAIBO MEDELLÍN

**MINAS GERAIS** MONTEVIDEO PORTO ALEGRE QUITO RÍO DE JANEIRO ROSARIO

SAN SALVADOR SANTIAGO DE CHILE SAO PAULO VALLE DE ABURRÁ ZULIA

#### **Focal Points**



**REGIONAL SECRETARY** Nelson Fernández Montevideo



SECRETARIAT **GENERAL** Lia Brum

#### **Members of the Board of Directors**

#### **CO-PRESIDENCIES**

MONTEVIDEO | Daniel Martínez, Mayor of Montevideo

#### **REGIONAL VICE-PRESIDENCY**

SANTIAGO DE CHILE | Manuel Hernández Vidal, President of the Metropolitan Regional Council of Santiago

#### **MEMBERS**

BUENOS AIRES | Horacio Rodríguez Larreta, Head of the Government

PORTO ALEGRE | Gustavo Paim, Vice Mayor of Porto Alegre

## **NORTH AMERICA**



ATLANTA GUADALAJARA **MEXICO CITY MONTERREY** 

MONTRÉAL PUEBLA TORONTO TIJUANA

#### **Focal Points**



SECRETARY Mariana Flores Mexico City



#### **Members of the Board of Directors**

#### **PRESIDENCY**

MONTRÉAL | Denis Coderre, Mayor of Montréal

#### **MEMBERS**

MEXICO CITY | Miguel Ángel Mancera, Head of Government of Mexico City

TIJUANA | **Juan Manuel Gastelum Buenrostro**, Mayor of Tijuana

## **Secretariat General**



**Xavier Bermejo** Project Officer for Communication & Compliance



**Guillaume Berret** Project Officer for Pilot Projects & International Calls for Projects



Agnès Bickart Senior Manager for Institutional relations & Asia portfolio



Federica Biondi Head of Administration and Finance



**Xavier Borrell** Administration Officer



Lia Brum Content Curator & Focal Point for Latin America and Europe



Mara Fernández Administration Assistant



Hélène Jourdan Project Officer for Learning, Strategic Partnerships & Focal Point for Africa



Silvia Llorente Project Officer for Metropolis Women



**Teresa Oliver** Project Officer for Statutory Affairs & Focal Point for North America



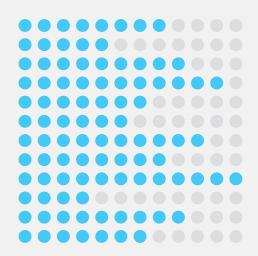
Eugeni Villalbí Project Officer for Metropolis Observatory



Mireia Zapata Administration Assistant to the Secretary General & Support to Action Plan Implementation



Octavi de la Varga Secretary General



#### **Secretariat General**

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**#MetroGovernance**