

METROPOLIS **PROGRESS REPORT**

October – December

2019

INDEX

page 3

Note from the Secretary General

page 4

Activities

Action Line 1

Action Line 2

Action Line 3

page 20

Progress

Activated members

Membership payment status

Main results

Execution of the Action Plan

page 24

Who we are

Africa

Asia-Pacific

Europe

Latin America and the Caribbean

North America

Secretariat General

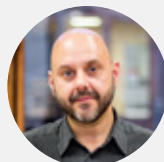
NOTE FROM THE SECRETARY GENERAL

The second year of implementing the Action Plan 2018-2020 has drawn to a close. We have worked hard in conjunction with our members and collaborators for another year, in order to fulfil our mandate.

The last quarter of 2019 was marked by our Strategic Meeting. The gathering served to highlight and acknowledge the achievements of the Action Plan 2018-2020, as well as to discuss the new global trends and developments to be included in the Metropolis work plan for the Action Plan 2021-2023, and the challenges that lie ahead.

Furthermore, two annual year-end meetings that are key for our community took place: on the one hand, we co-led the World Metropolitan Day campaign on 7 October; and, on the other hand, the Smart City Expo World Congress was held, which served to discuss digitalisation and other priority topics on our members' agendas. Additionally, Metropolis was an active participant in the UCLG Congress held in Durban.

Here at the Secretariat General, we would like to convey our most sincere thanks to each and every one of our members and partners. Thank you for placing your trust in Metropolis and your continued belief in what the association has to offer.



Octavi de la Varga
Metropolis Secretary General

ACTIVITIES

Action Line 1 (L1)

Conducting urban diplomacy and advocacy on metropolitan issues

Action Line 2 (L2)

Strengthening capacities for metropolitan governance

Action Line 3 (L3)

Developing a strong, consultative and sustainable internal governance culture

L1 urban diplomacy and metropolitan advocacy

Marmara urban forum

Istanbul, 1-3 October

Our Secretary General was invited by the Marmara Municipalities Union to take part in the first Marmara Urban Forum (MARUF).

MARUF gathered 5,440 professionals from cities, national, regional and local governments, private sector, NGOs, universities and other stakeholders that play a crucial role in the design, transformation and governance of cities with the aim of sharing knowledge, experience and of creating new opportunities.

Metropolis Secretary General, intervened in the opening plenary session together with the mayors of the metropolitan areas of the Marmara region. In his intervention he focused on the challenges of metropolitan governance.

He also was one of the speakers at the session “Observing city networks: Global linkages and benchmarking” where he shared the way Metropolis and the services and resources the association is developing in order to provide its membership with tools and knowledge.

Related outcomes

L1M1D1
L1M1D3

Activated members

Barcelona
(metropolitan
area), Istanbul



2nd Annual Meeting of the Malaga Global Coalition for Municipal Finance

Malaga, 3-4 October

Related outcomes

L1M7D2

Named “Towards a Financial Ecosystem for Municipalities to Achieve the SDGs”, this edition relied on several debates on the importance of financial mechanisms for local governments (LGs) to implement the Sustainable Development Goals (SDGs). The conference was attended by the Project Officer for the Metropolis Observatory, who was invited by UNCDF.

Activated members
Mexico City, Tunis



Ecocity World Summit

Vancouver, 7-9 October

The recent Intergovernmental Panel on Climate Change's Special Report on global warming has highlighted the urgent need for an unprecedented transition in the way we build and live. In a session called "Climate Action for Sustainable and Resilient Cities", our senior manager for Institutional relations introduced the work undertaken by Metropolis,

how establishing networks of cities can meet the challenges of acceleration and transformation of cities worldwide and why Metropolis, by sharing knowledge, contributes to transformative urban ambition that is essential to create positive social impact and a low-carbon, climate-resilient, safe and equitable world for all. As a network, the metropolises show the path to meet the many challenges of the planet, leaving no one behind. The session panels included the mayor of the City of Lalitpur (Nepal), the Working Group II, Intergovernmental Panel on Climate Change (IPCC), Durban, ICLEI and Ecocity Builders.



Related outcomes

[L1M1D3](#)
[L1M8D1](#)
[L2M4D3](#)
[L2M10D3](#)
[L2M11D1](#)
[L2M11D2](#)

Activated members

[Durban](#)

Seminar on city networks

Barcelona, 15 October

In collaboration with the Chicago Council on Global Affairs, CIDOB's Global Cities Programme brought together researchers, local policy makers and representatives from city networks, multilateral organizations and other stakeholders to discuss how to ensure this new era of city networking is effective in achieving its intended goals of scaling urban priorities to global forums.

The purpose of the seminar, which was part of a series launched at CIDOB in July 2018 with the first edition on "Rethinking the Ecosystem of International City Networks: Challenges and Opportunities" and the resulting publication. Its purpose was to provoke new thinking on how

these strategic alliances can be organized more effectively and democratically. The central questions that were addressed related to how cities can most effectively navigate the wide array of advocacy-oriented networks and alliances; how the new networks interact with more traditional municipal networks; and what the future role of global coordination and consultation mechanisms, such as the Global Task Force of Local and Regional Governments, may be.

Our Secretary General was invited amongst other representatives of local government networks as UCLG, ICLEI, AL-LAS, C40 and Global Resilient Cities Network.

Related outcomes

[L1M1D1](#)
[L1M1D3](#)
[L2M8D1](#)

7th Asia Pacific Urban Forum

Penang, 15-17 October

The 7th edition of Asian Pacific Urban Forum (APUF-7), held in Penang, Malaysia, was co-organized by UN-Habitat, URBANICE Malaysia and UNEscap and brought together over 3000 senior level policy makers, financial development institutions, private sector, bilateral agencies and international organisations. The main theme of the forum was "Future of Asia and Pacific Cities: Transformative Pathways to Achieve the 2030 Agenda for Sustainable Development", with specific focus on Smart Cities, Urban

Finance, Planning and Resilience. Metropolis and the People's Government of Guangzhou Municipality co-organised a session about innovative approaches to local problems, featuring cases from the cities of Guangzhou, Mezitli, and Malang. The Metropolis Senior Manager for Institutional relations & Asia portfolio was responsible for opening the session.

Activated members:
Guangzhou, Penang

Related outcomes

L1M1D3
L1M3D4
L1M4D1
L1M7D2
L2M10D2
L2M10D3



Cities and territories of Peace

Mexico city, 31 October

Our Secretariat General was invited to participate in the preparatory meeting of the International Organizing Committee of the Forum of Cities and Territories of Peace, which will be held in Mexico City in 2021. Metropolis, as well as other city networks, international entities, and CSO, is part of the International Organizing Committee.

During this meeting, it was agreed that the Forum would be conceived as a multi-faceted and multi-level meeting place for

local leaders, international organizations and networks, NGOs, academia and civil society, aimed at opening dialogue, reflection and the construction of solutions that promote urban environments capable of eliminating expressions of violence.

Activated members:
Barcelona (city), La Paz, Mexico city, San Salvador

Related outcomes

L1M1D3

UCLG Congress

Durban, 11-15 November

Metropolis members, staff and partners actively participated in this event, which was an opportunity for our association to strengthen connections, to further advance the implementation of the global agendas, and to discuss the new call for Pilot Projects and the next elections for the Metropolis Board of Directors, both scheduled for 2020. For four days, Metropolis members attended different sessions organised or co-organised by Metropolis:

- “Training on Sustainable Mobility” co-organized with UITP. During the session, Seoul Metropolitan Government presented new ways to rethink the evolution of transportation in Seoul.
- “Global State of Metropolis” convened by UN-Habitat, which generated dialogue and shared analysis on the state of metropolises of the world.
- “Public space governance: Challenges and difficulties from an inclusive, diverse and equitable perspective” to reflect on the importance of implementing gender metropolitan initiatives.
- Metropolitan Assembly, which saw the participation of 13 of our members in a dialogue on their metropolitan realities.

Finally, during the World Assembly of Local and Regional Governments, the constituency appointed the following representatives of Metropolis to play a major role:

- **Ada Colau**, Mayor of Barcelona: Special envoy to the United Nations
- **Michael Müller**, Mayor of Berlin and President of Metropolis: Vice-President for Metropolis (metropolitan section of UCLG)
- **Ilsur Metshin**, Mayor of Kazan: Chairperson of the United Nations Advisory Committee for Local Authorities (UNACLA)
- **Fernando Medina**, Mayor of Lisbon: Special envoy for local development
- **Christian di Candia**, Mayor of Montevideo: Vice-President for Latin America
- **Tri Rismaharini**, Mayor of Surabaya: Vice-President for Asia-Pacific

Metropolis, as the metropolitan section of UCLG, counts 22 representatives at the World Council and 8 at the Executive Bureau of UCLG.

Activated members:
Abidjan, Alexandria, Bamako, Barcelona (city), Barcelona (metropolitan area), Berlin, Brazzaville, Buenos Aires, Cairo, Casablanca, Dakar, Durban, Gauteng, Grand Paris, Guangzhou, Johannesburg, Kazan, Lisbon, Madrid, Mashhad, Mexico City, Montevideo, Nouakchott, Porto Alegre, São Paulo, Surabaya, Tehran, Victoria

Related outcomes
L1M7D2



Forum of African Metropolises

Durban, 13 November

Within the framework of the UCLG Congress, this session, chaired by Mr. David Makhura, Premier of Gauteng Province and co-president of Metropolis, served to release the African Metropolitan Report, the first of the series of the Metropolis Observatory regional reports which are based on the 38 metropolitan indicators launched last June. The event counted on the remarkable participation of 12 Metropolis members from Africa,

as well as representatives from regional networks of local governments and experts.

Activated members:

Abidjan, Alexandria, Bamako, Brazzaville, Cairo, Casablanca, Dakar, Durban, Gauteng, Johannesburg, Nouakchott, Victoria

Related outcomes

L1M1D3
L1M2D1
L1M3D1
L1M7D2
L2M2D5
L2M3D1
L2M3D3



Smart City Expo 2019

Barcelona, 19-21 November

The 9th edition of the Smart City Expo World Congress gave the opportunity to discuss on the challenges that smart cities' citizens face at the metropolitan scale. Metropolis collaborated with the organization of the event as one of its supporting institutions, and set the discussion in the program about the digitalization of urban spaces at the metro-

politan scale. The representation of the major metropolises was made visible in 14 sessions, which featured presentations from 17 of our members. Our Secretary General participated in a dialogue with the former Executive Director of UN-Habitat, Joan Clos, around the governance and challenge of metropolitan spaces.

Activated members:

Athens, Barcelona (city), Barcelona (metropolitan area), Berlin, Brussels, Buenos Aires, Grand Lyon, Johannesburg, La Paz, Lisbon, Madrid, Montevideo, Rabat, Ramallah, Rosario, São Paulo, Seoul

Related outcomes

L1M1D3

Launch of the 2nd phase of the project “Safety and public space: mapping metropolitan gender policies”

Durban, 13 November

Related outcomes

[L1M2D1](#),
[L1M3D1](#)

The second phase of the Mapping project entitled “Safety and public space: mapping metropolitan gender policies” was launched after a public tendering process. Its main goal is to give continuity and to deepen in metropolitan policies analyses in order to tackle sexual violence

against women and girls in public spaces. Furthermore, this second issue intends to supplement the initial analysis on policies and instruments for the sake of systematizing and facilitating the inclusion of this topic on our member’s political agenda.

3rd Workshop for Thought Leaders

Guangzhou, 2-6 December

Related outcomes

[L1M1D3](#)
[L2M11D1](#)
[L2M11D2](#)
[L3M2D1](#)
[L3M5D1](#)
[L3M5D3](#)

One of the crucial elements for sustainable urban life is to enable city to contextualise and reshape its various aspects taking into consideration the local conditions and needs. To assist Asia-Pacific cities in this respect, UCLG ASPAC supported Guangzhou City in organising the 3rd Workshop for Thought Leaders, taking theme “Urban Regeneration: The Way to Vibrant City”. Conducted regularly under the framework of Guangzhou Urban Innovation Award, Guangzhou City collaborated for the first time with UCLG ASPAC Standing Committee Women in Local Governments, to focus

the discussion on women welfare, family friendly urban planning and urban regeneration, as important aspects of a vibrant city. More than 40 distinguished participants from 25 cities and 19 countries, including representatives of international organisations attended to share their knowledge.

Activated members:

[Durban, Guangzhou](#)

19th Conference of IOPD

Mexico City, 7-10 December

The 19th Conference of the International Observatory on Participatory Democracy IOPD was held in Iztapalapa. It is one of the most important conferences on participatory democracy, whose goal is to reflect on the concept of democracy, the exercise of rights of the citizens, and the implementation of policies and initiatives motivated by different governmental and organized civil society actors, for the construction of more human, fair, and supportive societies. The meeting was organized under the

premise of promoting cooperation frameworks between governments and international organizations, in the face of the challenges in the exercise of rights of the citizens of our metropolises. Within this framework, on Sunday 8 December, the Project Officer for Metropolis Women & Focal Point for Europe participated as a speaker in the session “Co-creating public policies for women’s rights: violence, public space and equality” together with a representative of the Government of Mexico City.

Related outcomes

L1M1D3

L1M2D1

L1M7D2

L2M2D5

L2M9D1

Activated members:

Barcelona (city), Brussels, Córdoba, Guadalajara, La Paz, Lisbon, Medellín, Mexico city, Montevideo, Montréal, New Taipei, Puebla



Metropolis in the media

 Newsletter  Web

OCTOBER

Notizie Piemonte

 World Metropolitan Day

AMB Abroad

  CLEARING HOUSE

AMB Abroad

  MetroAirports



AMB Abroad

 World Metropolitan Day

UCLG

  Gender Keys

Urban Gateway

  Course on Metropolitan Governance (tender)

Urban Gateway

  Tactical Urbanism

World Urban Campaign

  MetroAirports

NOVEMBER

AMB Abroad

 World Metropolitan Day

IERMB

  Metropolitan indicators


World Urban Campaign

  MetroAirports

LSE Cities

 African Metropolitan Report

Urban Gateway

 Why inequalities matter

World Urban Campaign


 African Metropolitan Report

DECEMBER

The Barefoot Facilitator

 Metropolis strategic meeting

Guangzhou Daily

 Thought leaders forum

UCLG

 African Metropolitan Report


AMB Abroad

  UCLG World Congress

Urban Gateway

 African Metropolitan Report

Guangzhou Municipality

 Thought leaders forum

UCLG ASPAC

 Thought leaders forum



Cities and Metropolitan Airport Areas

Brussels, 3 October



This seminar was organised by joint efforts of Metropolis, Airport Regions Conference, Area Metropolitana de Barcelona, and Institut Paris Region and Atlanta Regional Commission. It was based on the results obtained from the Metropolis Pilot Project "METROAirports; Socioeconomic impact and uses of new-generation airports", the event consisted of a discussion through the experience from the Barcelona Metropolitan Area, Atlanta, Île-de-France and the Airport Regions Conference.

Related outcomes

L2M1D1
L2M8D1

Activated members

Barcelona (metropolitan area)

World Metropolitan Day 2019

Worldwide, 7 October

Metropolis members and other local governments, as well as academic organizations around the globe, celebrated World Metropolitan Day, a campaign promoted by Metropolis and CIPPEC. In each metropolis hosting a World Metropolitan Day event, representatives of different levels of government and a variety of stakeholders that operate in the same metropolitan area got together to discuss the pressing issues that they face together as part of a metropolitan community.



Activated members

**Barcelona (metropolitan area),
Córdoba, Gaziantep, Greater
Paris, San Salvador**

Related outcomes

L2M10D2

UN-Habitat's Global State of Metropolis 2020 – Experts Group Meeting

Medellín, 17-18 October



which will be launched by UN-Habitat next year. Titled the first “Global Experts Meeting”, the encounter was convened by UN-Habitat's Regional and Metropolitan Planning unit and counted on the representation of various metropolitan spaces analysed through the Metropolis Observatory. The Focal Point for Latin America attended the meeting by invitation of AMVA and UN-Habitat.

Related outcomes
[L2M6D1](#)
[L2M7D1](#)

Experts from different levels of government, academic institutions, think tanks and international organizations that work at the metropolitan scale met at the headquarters of AMVA, the Metropolitan Area of Valle Aburra, to provide inputs to the report “Global State of Metropolis”,

Activated members
[Bamako](#), [Barcelona \(metropolitan area\)](#), [Cairo](#), [San Salvador](#), [Valle de Aburra](#)

City Managers Days 2019

Barcelona, 26-27 November

Managers and directors of data and digitalization areas of local and metropolitan governments from around the globe met in Barcelona to debate on the fast digitalization process of metropolitan spaces within the framework of the 4th edition of City Managers Days organized by Metropolis with the support of Metropolitan Area of Barcelona (AMB). Among the different perspectives debated, city managers and invited experts agreed that metropolitan areas should address at present the challenges that the digital revolution poses and explore the role of information in urban environments. The meeting was followed by a side-event in the framework of the Smart City Expo World Congress on the “Digitalization of

Metropolitan Spaces”, which also served as the occasion to present the 8th issue paper of the Metropolis Observatory collection: “The digital transformation of metropolises”. The activities started with a meeting of the city managers organized by the City of Barcelona to discuss about equal opportunities, the 2030 Agenda and the green economy. This meeting counted with representatives from five members and from Bologna and Dallas.

Related outcomes
[L2M4D1](#)

Activated members
[Athens](#), [Barcelona \(city\)](#), [Barcelona \(metropolitan area\)](#), [Brussels](#), [La Paz](#), [Lisbon](#), [Quito](#), [Ramallah](#), [São Paulo](#)

Webinar: Why does inequality matter?

4 December

Under the theme "Why does inequality matter?" Metropolis and the Catalonia-Europe Foundation organized the third webinar of the cycle "Fight Inequality".

About 50 people registered for this webinar, including 17 representatives from seven members.

Related outcomes

[L2M5D1](#)
[L2M5D2](#)

ICREA researcher and professor at Pompeu Fabra University, Paula Casal, was the invited speaker to discuss different reasons to care about inequality.

Activated members

[Barcelona \(metropolitan area\)](#),
[Bogota](#), [Córdoba](#), [Johannesburg](#),
[Karaj](#), [La Paz](#), [Shiraz](#)

Training: Governance for Sustainable Urban Development

Seoul, 8-14 December

Seoul Human Resource Development Center (SHRDC) held the Governance Training Program for Sustainable Urban Development. In total, 19 participants from various cities around the world joined the program in order to address the challenges of growing urbanization and to share their city policies.

Activated members

[Accra](#), [Chengdu](#), [Jakarta](#),
[Mashhad](#), [Medellín](#), [Seoul](#)

Related outcomes

[L2M5D1](#)
[L2M5D2](#)

Strategies for the internationalisation of metropolises

Barcelona, 19 December

The event, co-organized by Metropolis and CIDOB – Global Cities Programme, and hosted by CIDOB Barcelona, consisted of an initial presentation of the Issue Paper 09 "Internationalisation of metropolitan spaces" and a following round-table discussion. During this second moment, representatives from Barcelona city and metropolitan governments, Gavà and Anteverti consulting firm discussed their work experience and the challenges of internationalisation of urban areas.



Activated members

[Barcelona \(city\)](#), [Barcelona \(metropolitan area\)](#),
[Montevideo](#)

Related outcomes

[L2M3D1](#)
[L2M3D3](#)

Re-city: social inequalities

Within the framework of the major global challenges and with the aim of contributing proposals for change and transformation, an agreement has been established between Fundació Catalunya Europa (FCE), through its Re-City platform, and Metropolis.

Thus, the publication of a report on social inequalities present in 30 of Metropolis' members was agreed upon. The battery of indicators, set by the Re-City platform, will help complete the data on the on our metropolitan indicators website: indicators.metropolis.org

Activated members

Addis Ababa, Amman, Athens, Atlanta, Bangkok, Barcelona (city), Barcelona (metropolitan area), Berlin, Bogota, Bucharest, Buenos Aires, Cairo, Dakar, Grand Lyon, Istanbul, Jakarta, Johannesburg, Lisbon, Mexico city, Montevideo, Montréal, New Delhi-NIUA, Quito, Rabat, Rio de Janeiro, Santiago de Chile, Seoul, Shanghai, Tehran, Torino, Tunis

Related outcomes

L2M3D3
L2M3D4
L2M6D1

Learning Hub: Chengdu

Metropolis and the Chengdu Foreign Affairs Office signed an agreement to make Chengdu the first member to host a Metropolis Learning Hub, which is a centre that offers specialized and quality training with prestigious partners at regional and/or international level. Under a three-year partnership agreement, it is based on a mutual interest of collaboration and with the purpose of exploring and advancing on a shared priority theme. Metropolis and Chengdu will collaborate on the design, promotion and implementation of a regional and/or international training curricula addressed to our members as well as research works.

Activated members

Chengdu

Related outcomes

L2M7D2
L2M10D3

Strategic Meeting 2019

Barcelona, 26-27 November

The two-day meeting brought together a group of 39 people. Representatives of 12 Metropolis members, all the staff of the Secretariat General and experts and partners reflected on the achievements from the 2018-2020 Action Plan and discussed on new global trends and developments to be included in the next Action Plan for the period 2021-2023.

Activated members
Barcelona (city), Barcelona (metropolitan area), Brussels, Dakar, Gauteng, Guangzhou, Istanbul, Mashhad, Mexico city, Montevideo, Montréal, Seoul

Related outcomes

L3M7D1
L3M7D2
L3M7D3
L3M7D4



2020 internal planning days and new project management system

Barcelona, 28-29 November

The Secretariat General team met during two days in Barcelona to plan the work of the next year in line with the Action Plan 2018-2020.

This meeting also allowed to present to the team a new system for knowledge management and internal project management for the Metropolis Secretariat General. The objectives of this new tool are several:

- To manage internal projects: from their initiation to their evaluation and final reporting.
- To centralize information and have an overview of the work performed by the Secretariat General.
- To ensure the consistency of the work performed with regard to the assigned mandate (Action Plan 2018-2020).
- To establish a knowledge management workflow, from source to target.

Related outcomes
L3M7D3
L3M7D4



Decentralised cooperation: MGET project

Within the framework of the "Local Authorities: Partnerships for sustainable cities" program of the European Commission, Metropolis will be leading the MGET project - which stands for Metropolitan Governance of the Energy Transition - in cooperation with our members Dakar, Madrid and the Metropolitan Area of Barcelona. Developed on the framework and experiences of the MEGA pilot project, the MGET project aims to complement, from a

metropolitan perspective, the governance of the energy transition initiated by the City of Dakar. With a budget of 2.500.000,00€, it is focused on strengthening capacities and knowledge in the metropolitan territory of Dakar, as well as promoting dialogue between different sectors (civil society, private sector, universities, etc.) acting on the thematic.

Activated members
Barcelona (metropolitan area), Dakar, Madrid

Related outcomes
L3M5D1

MEMBERSHIP ACTIVATION

Bilateral meetings

OCTOBER

 **Istanbul**

Members:
Istanbul

 **Barcelona**

Members:
Seoul

 **Guangzhou**

Members:
CPAFFC, Guangzhou

NOVEMBER

 **Durban**

Members:
Chengdu, Dakar,
Fuzhou, Gauteng,
Guangzhou, Madrid,
Mashhad, Nanjing,
Seoul, Tehran
Potential members:
Vancouver

 **Barcelona**

Members:
Barcelona (city),
Barcelona (metropolitan
area), Brussels,
Dakar, Gauteng,
Guangzhou, Istanbul,
Mashhad, Mexico City,
Montevideo, Montréal,
Seoul

DECEMBER

 **Guangzhou**

Members:
Guangzhou

PROGRESS

Activated members

Abidjan	Cairo	Lisbon	Santiago de Chile
Accra	Casablanca	Madrid	São Paulo
Addis Ababa	Chengdu	Mashhad	Seoul
Alexandria	Córdoba	Medellín	Shanghai
Amman	Dakar	Mexico city	Shiraz
Athens	Durban	Montevideo	Surabaya
Atlanta	Gauteng	Montréal	Tehran
Bamako	Gaziantep	New Taipei	Torino
Bangkok	Grand Lyon	New Delhi-NIUA	Tunis
Barcelona (city)	Greater Paris	Nouakchott	Valle de Aburra
Barcelona (metropolitan area)	Guadalajara	Porto Alegre	Victoria
Berlin	Guangzhou	Puebla	
Bogota	Istanbul	Quito	
Brazzaville	Jakarta	Rabat	
Brussels	Johannesburg	Ramallah	
Bucharest	Karaj	Rio de Janeiro	
Buenos Aires	Kazan	Rosario	
	La Paz	San Salvador	

Membership payment status

From 1 January to 31 December:

491.447,81 €
collected in membership fees

paid by
83
out of our 138 members

Main results

From 1 January to 31 December:

1,750+
people engaged in Metropolis
events

260
experts with whom we have
collaborated

Execution of the Action Plan

L1

Measures

L1M1

That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.

L1M2

That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.

L1M3

That Metropolis both influences the global agenda championing metropolitan governance with a gender perspective and incorporates the main ideas of the gender global agenda in its political agenda.

L1M4

That a youth-sensitive perspective is taken in entering into Metropolis debates and outcomes on metropolitan governance and governance from a metropolitan approach.

L1M7

That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.

L1M8

That relations are systematically forged with specialized media to disseminate Metropolis knowledge and positioning.

Outcomes and deliverables

L1M1D1

Calendar of international events

L1M1D3

Political or technical presence at relevant international events

L1M2D1

Metropolis position papers on key issues related to metropolitan governance

L1M3D1

All Metropolis position papers and outcomes on key issues related to metropolitan governance include a gender approach.

L1M3D4

Liaison with other partners to force debates about the inclusion of gender vision into local policies

L1M4D1

Liaison with partners and potential partners aiming to advocate for the inclusion of youth perspective in urban policies

L1M7D2

Political / Technical presence at UCLG and GTF events

L1M8D1

Institutional promotion kit taking into account regional specificities and targets

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our [website](#)

Execution of the Action Plan

L2

Measures

L2M2

That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those

L2M3

That the Metropolis Observatory and the Policy Transfer Platform are placed at the centre of the association as key means to learn and share models and specific experiences, as well as tools about engaged metropolitan governance.

L2M4

That the City Managers Community is developed as an interactive platform that encourages debate and allows practitioners to easily connect with each other.

L2M5

That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools.

L2M6

That an agreed set of metropolitan governance tools are made available to city members, and support is actively given for their use in monitoring and assessing quality of life in those cities.

L2M7

That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new

L2M8

That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics.

Outcomes and deliverables

L2M2D5

Establishment of reference frameworks which are helpful for members in governing and managing metropolises

L2M3D1

At least one issue paper on key themes related to metropolitan and/or urban governance

L2M3D3

One annual event of the Metropolis Observatory

L2M3D4

Metropolis Observatory website

L2M4D1

Annual events of city managers in collaboration with key partners

L2M4D3

Dissemination of the recommendations and outcomes

L2M5D1

Annual gender-sensitive and effective plan on learning and capacity building

L2M5D2

Calendar of events and training program

L2M6D1

Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit

L2M7D1

Annual strategic partnership plans (2018-2019-2020)

L2M7D2

Calendar of events and training program

L2M8D1

Political and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses

Execution of the Action Plan

L2M9

That central knowledge spaces are created and fostered concerning gender-sensitive policies.

L2M9D1

Gender-sensitive technical and academic events within the framework of annual events

L2M10

That a youth perspective on the metropolitan governance is actively encouraged and integrated into Metropolis thinking and practice.

L2M10D2

Dissemination of knowledge and experiences of member cities through Metropolis media channels

L2M10D3

Actions to share knowledge and experiences among members and partners

L2M11

That an engagement with the Metropolis Urban Innovation Community, building on the Guangzhou Urban Innovation Award and Institute initiatives, is maintained.

L2M11D1

Strategic plan between Guangzhou and the SG relations regarding the Urban Innovation Community project

L2M11D2

Annual financial contribution from Guangzhou to the Secretariat General in the framework of Metropolis Urban Innovation Community agreement

L3

Measures

Outcomes and deliverables

L3M3

That a strategy is developed to improve relationships among Metropolis key actors.

L3M3D3

Communication kit highlighting the benefits of belonging to the association

L3M5

That a fundraising strategy is laid out and effectively implemented.

L3M5D1

Fundraising strategy

L3M5D3

Annual fundraising plans

L3M7

That the re-organization of the Secretariat General in Barcelona is effected aligned with the strategic objectives of the Association.

L3M7D1

Metropolis Secretariat General organization chart

L3M7D2

Clear job description for each position at the Secretariat General

L3M7D3

Internal organisation based on a project management approach

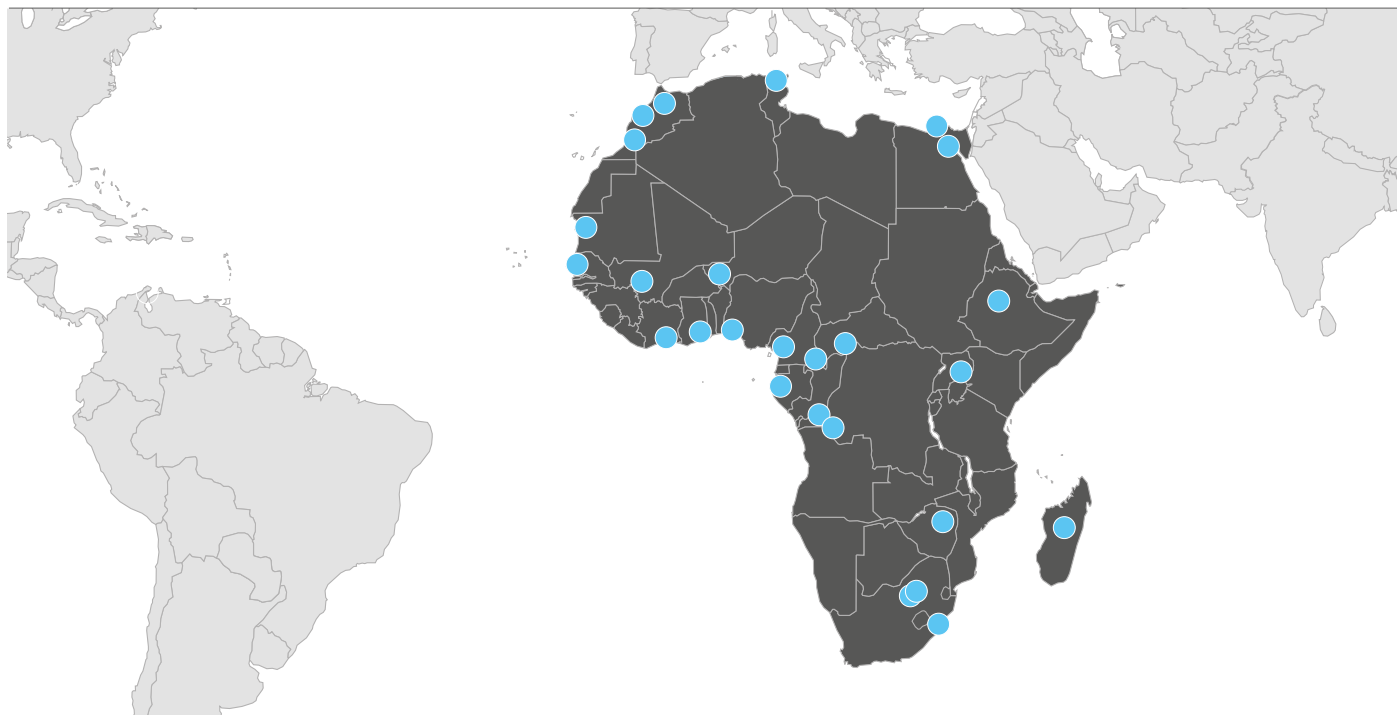
L3M7D4

Development of follow-up mechanisms to implement the 2018-2020 Metropolis Action Plan

WHO WE ARE



AFRICA



ABIDJAN

ACCRA

ADDIS ABABA

ALEXANDRIA

ANTANANARIVO

BAMAKO

BANGUI

BRAZZAVILLE

CAIRO

CASABLANCA

COTONOU

DAKAR

DOUALA

DURBAN

GAUTENG

HARARE

JOHANNESBURG

LIBREVILLE

MARRAKESH

NIAMEY

NOUAKCHOTT

RABAT

TUNIS

VICTORIA

YAOUNDÉ

Focal Points



REGIONAL SECRETARIAT
Rahmatouca Sow Dieye, Dakar



SECRETARIAT GENERAL
H el ene Jourdan

Members of the Board of Directors

CO-PRESIDENCIES

David Makhura, Premier of Gauteng Province

REGIONAL VICE-PRESIDENCIES

Robert Beugre Mambe, Governor of Abidjan

MEMBERS

Mostafa Madbouly, Representative of the Ministry of Housing of Egypt (Cairo)

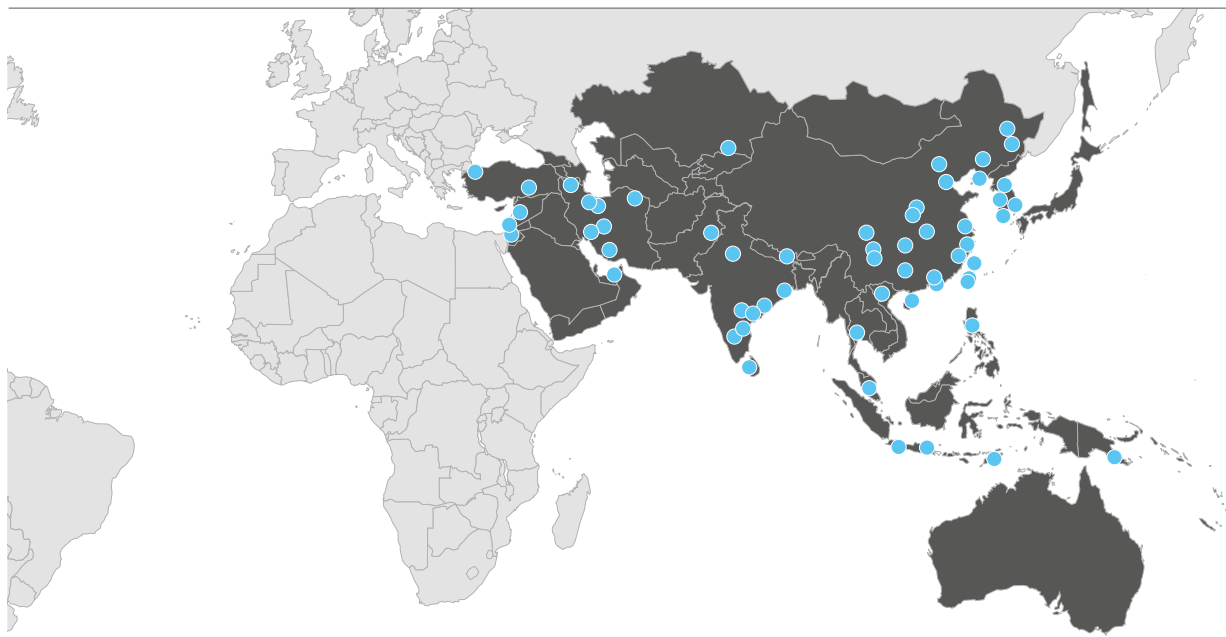
Abdelaziz El Omari, Mayor of Casablanca

El Wardini Soham, Mayor of Dakar

Fatimetou Abdel Malick, President of Nouakchott Region

Mohamed Sadiki, Mayor of Rabat

ASIA-PACIFIC



AHVAZ	CHONGQING	GUANGZHOU	JAKARTA	NANJING	TABRIZ
AMMAN	COLOMBO	GUJRANWALA	JILIN	NEW DELHINIUA	TAICHUNG
BAGHDAD	DAEGU	GWANGJU	JINAN	NEW TAIPEI	TAIPEI
BANGKOK	DAEJEON	GYEONGGI	KAOHSIUNG	CITY	TEHRAN
BEIJING	DALIAN	HAIKOU	KARAJ	RAMALLAH	TIANJIN
BEIRUT	DIYARBAKIR	HANGZHOU	KATHMANDU	SEOUL	ULSAN
BHOPAL	EAST	HANOI	KUALA	SHANGHAI	WUHAN
BOGOR	KALIMANTAN	HARBIN	LUMPUR	SHENZHEN	XI'AN
BUSAN	FAISALABAD	HYDERABAD	KUNMING	SHIRAZ	XIAMEN
CHANGCHUN	FUZHOU	INCHEON	LAHORE	SOUTH	YIWU
CHANGSHA	GAZIANTEP	ISFAHAN	MALE CITY	TANGERANG	ZHENGZHOU
CHENGDU	GOYANG	ISTANBUL	MASHHAD	SURABAYA	

HONORARY MEMBER: CPAFFC

Focal Points



REGIONAL SECRETARY
Liu Baochun
Guangzhou



SECRETARIAT GENERAL
Agnès Bickart

Members of the Board of Directors

CO-PRESIDENCIES

Wen Guohui, Mayor of Guangzhou

REGIONAL VICE-PRESIDENCIES

Mohammad Reza Kalaei, Mayor of Mashhad

Park Won-soon, Mayor of Seoul

MEMBERS

Luo Qiang, Mayor of Chengdu

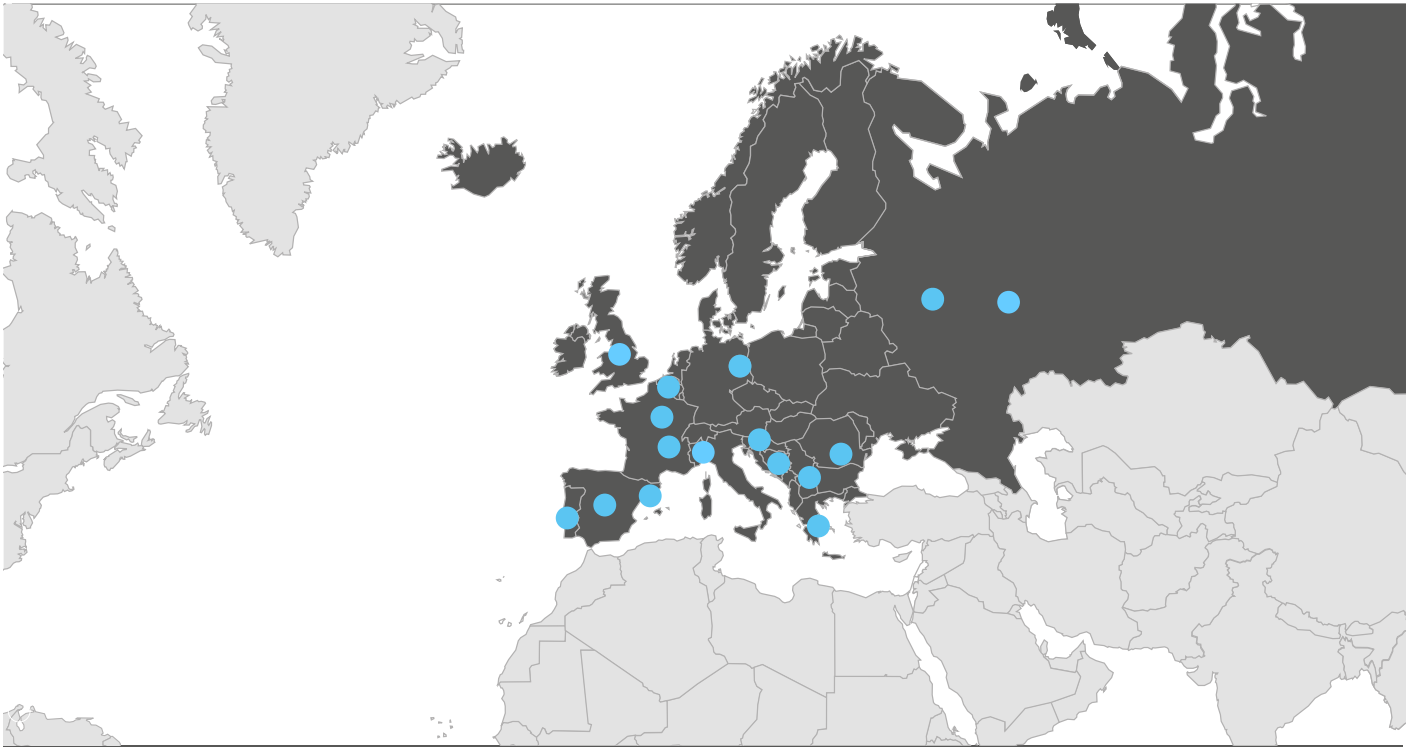
Xu Liyi, Mayor of Hangzhou

Dr Bonthu Rammohan, Mayor of Greater Hyderabad

Pirouz Hanachi, Mayor of Tehran

Xianwang Zhou, Mayor of Wuhan

EUROPE



ATHENS
BARCELONA (CITY)
BARCELONA
(METROPOLITAN AREA)
BERLIN
BRUSSELS

BUCHAREST
GRAND LYON
GRAND PARIS
GREATER MANCHESTER
KAZAN
LISBON

MADRID
MOSCOW
SARAJEVO
SOFIA
TURIN
ZAGREB

Focal Points



**REGIONAL
SECRETARIAT**
Barbara Berninger
Berlin



**SECRETARIAT
GENERAL**
Lia Brum

Members of the Board of Directors

PRESIDENCY

Michael Müller, Mayor of Berlin

CO-PRESIDENCIES

Ada Colau, Mayor of Barcelona & President of the **Metropolitan Area of Barcelona**

TREASURY

Jean-Luc Vanraes, Vice-president of the Steering Committee of the **Brussels** Regional Investment Society

MEMBERS

Laura Pérez Castaño, City councilor responsible for Feminisms and LGTBI of **Barcelona**/ President of **Metropolis Women**

José Luis Martínez-Almeida, Mayor of **Madrid**

LATIN AMERICA AND THE CARIBBEAN



BELO HORIZONTE
BOGOTÁ
BRASILIA
BUENOS AIRES
CÓRDOBA
GUARULHOS

GUAYAQUIL
LA HABANA
LA PAZ
MEDELLÍN
MINAS GERAIS
MONTEVIDEO

PORTO ALEGRE
QUITO
RIO DE JANEIRO
ROSARIO
SAN SALVADOR
SANTIAGO DE CHILE

SAO PAULO
VALLE DE ABURRÁ

Focal Points



REGIONAL SECRETARY
Nelson Fernández
Montevideo



SECRETARIAT GENERAL
Lia Brum

Members of the Board of Directors

CO-PRESIDENCIES

Christian Di Candia, Mayor of Montevideo

REGIONAL VICE-PRESIDENCY

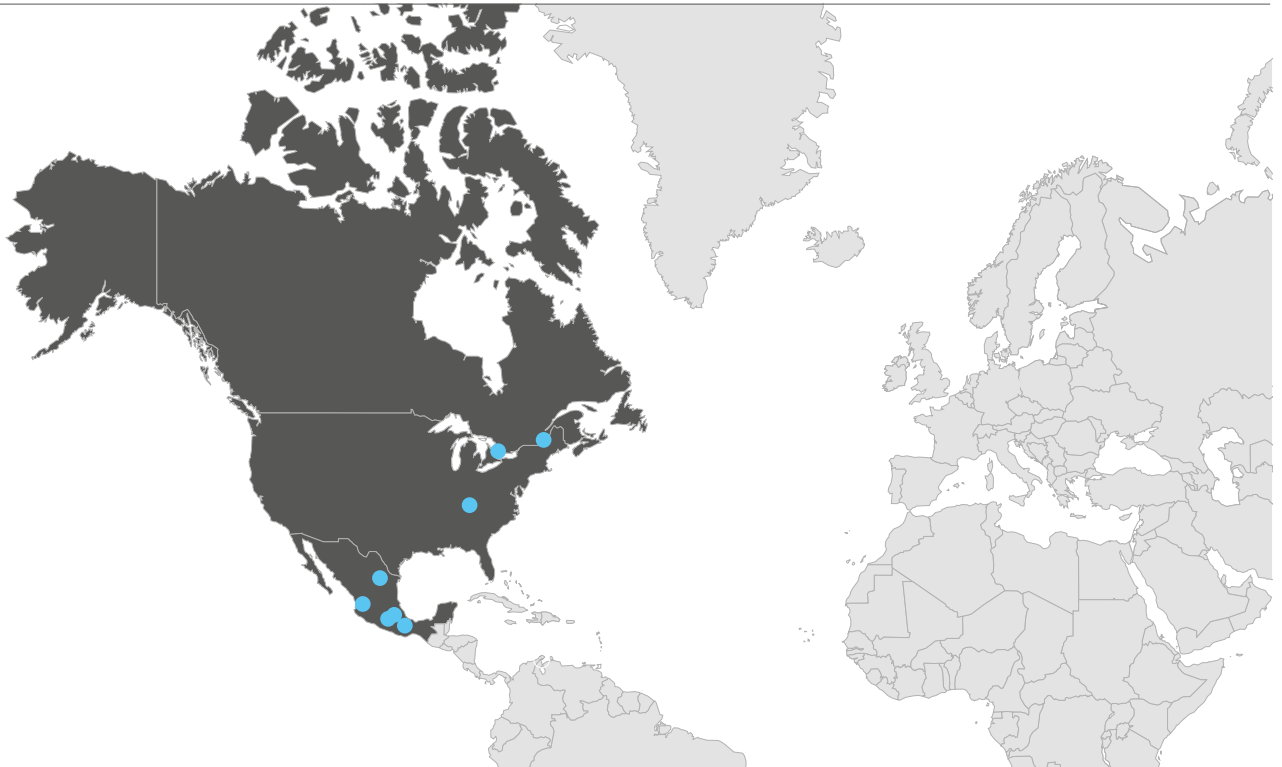
Miguel Ángel Garrido Agüero, Regional Councillor of Santiago de Chile Metropolitan Region

MEMBERS

Horacio Rodríguez Larreta, Head of the Government of the Autonomous City of Buenos Aires

Gustavo Paim, Vice Mayor of Porto Alegre

NORTH AMERICA



ATLANTA
GUADALAJARA
MEXICO CITY
MONTERREY

MONTRÉAL
PUEBLA
TORONTO
TIJUANA

Focal Points



REGIONAL SECRETARY
Mariana Flores
Mexico City



SECRETARIAT GENERAL
Teresa Oliver

Members of the Board of Directors

CO-PRESIDENCIES

Valérie Plante, Mayor of Montréal

MEMBERS

Claudia Sheinbaum, Head of Government of Mexico City

Arturo González Cruz, Municipal President of Tijuana

Secretariat General



Octavi de la Varga
Secretary General



Luca Arbau
Project Officer for
Communication



Xavier Bermejo
Project Officer for
Communication &
Compliance



Guillaume Berret
Project Officer for Pilot
Projects & International
Calls for Projects



Agnès Bickart
Senior Manager for
Institutional relations
& Asia portfolio



Federica Biondi
Head of Administration
and Finance



Xavier Borrell
Administration
Officer



Lia Brum
Content Curator & Focal
Point for Latin America
and Europe



Mara Fernández
Administration
Assistant



Hèleène Jourdan
Project Officer for
Learning, Strategic
Partnerships & Focal
Point for Africa



Silvia Llorente
Project Officer for
Metropolis Women



Teresa Oliver
Project Officer for
Statutory Affairs & Focal
Point for North America



Eugeni Villalbí
Project Officer for
Metropolis Observatory



Mireia Zapata
Administration Assistant
to the Secretary General
& Support to Action Plan
Implementation

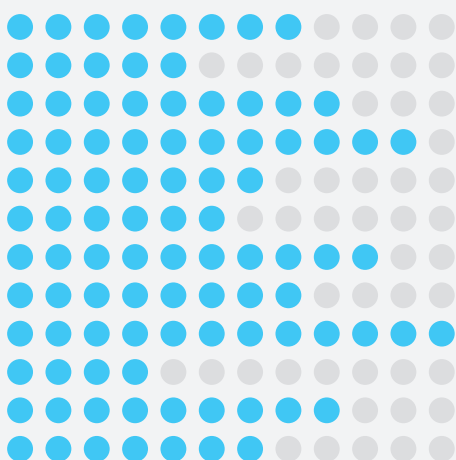


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This report has been edited
with the financial support of:



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#MetroGovernance