### METROPOLIS PROGRESS REPORT

July – September

### 2020

**metropolis** • world association of the major metropolises

# INDEX

page 3

### **Note from the Secretary General**

page 4

### Activities

Action Line 1 Action Line 2 Action Line 3

page 17

### **Progress**

Activated members Membership payment status Main results Execution of the Action Plan

page 20

### Who we are

Africa Asia-Pacific Europe Latin America and the Caribbean North America Secretariat General

# NOTE FROM THE SECRETARY GENERAL

This year we faced challenges that were unimaginable a year ago and successfully adapted to the current situation. The quarter began with a policy debate and extraordinary meeting of our Board of Directors, both in a virtual format. The meetings were held to discuss and share political insights to establish the main strategies for the next three years.

We also launched the Policy Briefs in the framework of the Emergency Governance Initiative, enabling local government leaders to exchange experiences in managing the emergencies arising from the pandemic. The goal of this initiative is to provide governments with resources to respond to the new demands of major emergency situations.

Metropolis grew during the quarter and we were pleased to welcome five new members from Asia: Bandar, Guiyang, Jember, Siping, and Wuxi. This brings us up to 141 governments of major metropolises and metropolitan areas worldwide.

In addition, we continued to collaborate with partners like UCLG and UN-Habitat and other alliances such as the World Urban Campaign, MTPA, and Paradiplomacia.org, working together to launch initiatives and ensure that metropolises are a safe, healthy and equal place for citizens to live in.

The Secretariat General would like to thank you for adapting to this whole new situation so quickly. Together, we managed to make it a learning opportunity. We look forward to continuing to work with you to finish the year, which will be decisive for the next three years since next quarter we will be holding several statutory meetings that will lay the basis for the upcoming mandate.



**Octavi de la Varga** Metropolis Secretary General

# ACTIVITIES

### Action Line 1 (L1)

Conducting urban diplomacy and advocacy on metropolitan issues

### Action Line 2 (L2)

Strengthening capacities for metropolitan governance

### Action Line 3 (L3)

Developing a strong, consultative and sustainable internal governance culture

### **Megacities' Post-COVID Planning**

03 July

Metropolis co-organized an Urban Thinker Campus in collaboration with the World Urban Campaign, the MTPA (Metropolitan and Territorial Planning Agencies), the FNAU (French Network of Urban Planning Agencies), ISOCARP (International Society of City and Regional Planners) and the Institut Paris Région. The webinar gathered representatives of megacities' Planning Agencies and Departments who exchanged their experiences about the impacts and new paradigms raised by the COVID-19 crisis on megacities' planning. It was clear after the exchange that megacities are more affected by the crisis and vulnerable which brings along the importance of a good governance at different levels to become more resilient. The crisis has also highlighted the new

capacities to mobilise social solidarity & work with NGOs and other actors to face any kind of crisis.

Our Secretary General enriched the conversation by providing the vision on how Metropolis was supporting megacities after the COVID-19 outbreak by building up the Cities for Global Health platform and by offering spaces for discussing policies beyond the outbreak through the Live Learning Experiences along with UCLG and UN-Habitat. Finally, he explained the work that Metropolis is undertaking to build up the Emergency Governance Initiative for Cities & Regions in order to tackle future emergencies by monitoring the impact of COVID-19 and its aftermath.

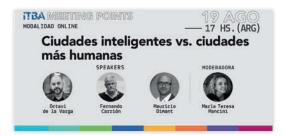


Related outcomes

Activated members Buenos Aires, Gauteng

### **Smart cities vs. Human cities**

19 August



### Related outcomes

Activated members Buenos Aires, Quito Over 100 people, including governmental representatives and city makers, participated in the webinar "Smart Cities vs. Human Cities", co-organized by the Buenos Aires Institute of Technology (ITBA) and Paradiplomacia.org. The webinar focused on the role that technology and digitalization play in the transformation of urban realities to improve citizens' quality of life. Our Secretary General highlighted the fact that digitalization could lead to greater segregation in metropolitan areas, because there can be an unjust access to the smart reality. Fernando Carrión, an academic in FLACSO's Department of Political Studies in Quito, also talked about the social gap that is evident in our cities because many people do not have access to technological and digital tools. Due to the pandemic, governments have implemented homogeneous policies without considering the social differences in access to technology, which has reinforced pre-existing social segregation in Latin America, Mauricio Dimant, Coordinator of the Latin American Unit of the Truman Institute, highlighted that the exclusion is determined by resources management.

### Marine Ecological conservation & Disaster Risk Reduction

31 August - 02 September

Related outcomes L1M1D1 L1M1D3 L2M8D1

Activated members Bandar, Fuzhou, Hangzhou Fuzhou Municipal People's Government and Minjiang University organized a virtual workshop on marine ecology, conservation and disaster risk reduction, with the support of Metropolis and the 21st Century Maritime Cooperation Committee. During this event, a number of talks were held on marine ecological protection, sustainable development of the marine industry, adequate protection and development of marine resources, and prevention and reduction of marine disasters. Moreover, a panel discussion was held in which participants had the chance to share experiences of their own cities in the field of marine ecological protection and disaster prevention. This workshop involved three members as well as members of UCLG ASPAC.



### **#CitiesAreListening: updates**

09 September

Related outcomes

Activated members Barcelona (city), Bogotá, Durban, Xi'an Metropolis, UCLG and UN-Habitat have hosted a series of online Live Learning Experiences over the past few months. On 9 September, #CitiesAreListening, which is the next phase of this process, was presented during a brainstorming session to explore participants' priorities in an eventual post COVID-19 world. During the session, participants acknowledged the risk our societies are living in: COVID-19 is the most pressing challenge; however, there are other risks such as the climate emergency and the potential of urbanisation. The #CitiesAreListening initiative is an integral part of our current work on rethinking our metropolitan spaces, as is the Cities for Global Health platform. There were over 20 speakers at the session, including members of our own network, who had the chance to share their views on rethinking urban spaces.

## Culture as a dimension to rethink our metropolitan spaces

28 September



In preparation for the 2020 Rome Charter, Metropolis organized an online webinar. During this session, participants discussed the role that culture plays in improving people's quality of life in metropolitan areas and some key drivers were provided. Over 150 participants attended the debate, including some of our members and signatories of the Charter. Activated members

Abidjan, Bangkok, Barcelona (city), Bogotá, Brussels, Buenos Aires, Greater Manchester, Guangzhou, Hangzhou, Hyderabad, Jakarta, Johannesburg, Mashhad, Medellín, Mexico City, Montréal, Quito, Rabat, Ramallah, Rio de Janeiro, Victoria, Xi'an

### **U20 Mayors Summit**

30 September – 02 October

The U20 Mayors Summit, the annual highlight for the international community of urban leaders, presented a 27-point consensus-built Communiqué to the G20 following nine months of seminal research and analysis into rebuilding cities in a more sustainable, inclusive and naturally diverse way in a post-pandemic world to achieve equitable, carbon-neutral, inclusive and healthy societies.



Related outcomes L1M1D3 L1M5D1

#### Activated members

Barcelona (metropolitan area), Berlin, Istanbul, Johannesburg, Mexico City, Montréal Metropolis participated as a Lead knowledge partner in Task Force "Inclusive and Prosperous Communities", which aimed to analyze how cities can and need to provide a non-discriminatory access to opportunities and services for the diversity of people that live and work within them. At the same time how cities are preparing their citizens for the future of work and to overcome the digital divide, ensure cultural inclusivity and integration, and empower all citizens to thrive.

From this process, five white papers were published:

- Affordable housing
- · Socio-cultural inclusivity and cohesion
- Mainstreaming gender equality
- Upskilling for future of work international and local opportunities
- Youth empowerment

Each of these white papers presents the key challenges and opportunities that were detected for each of these issues, a selection of case studies based on the experiences of the cities and entities that participated in the task force, and finally, some recom-mendations from both the political and technical perspectives.

During the debates, Metropolis shared the need to strengthen multilevel governance and to enable coordinated work with other public or private actors present in the territory. Likewise, we also shared with the rest of the Taskforce's partners the strategic importance of incorporating the gender perspective and the caring economy to build inclusive and prosperous communities effectively.

#### Metropolis in the media 🖄 News/Newsletter 🎯 Web JULY SEPTEMBER El País – Seres Urbanos PEMB AMB Blog + Call to rethink 🖄 City managers 🖄 Gender Keys + Issue Paper 10 metropolitan spaces AL-LAs Citiestobe 😂 World Metropolitan Day **Cities Today Ø** Cities for Global Health + **Smart Cities World Ciudad Sostenible** Interview to Michael Müller 🖄 Cities for Global Health Live Learning Experiences **Cities Today** UNDP UCLG CIB 🙊 Interview to Michael Müller 😨 Cities for Global Health Referency Governance Initiative for Cities Fundació Catalunya AECID and Regions + Europa 💮 Webinar: Intersectional #CitiesAreListening 🖄 Call to rethink metropolitan responses for the LGBTI+ spaces community facing COVID-19 PEMB PEMB 🙊 World Metropolitan Day La Diaria Feminismos 🙊 Blog 💮 Webinar: Intersectional **Ciudad Sostenible** responses for the LGBTI+ 🖄 World Metropolitan Day community facing COVID-19 El País – Seres Urbanos PEMB 🙊 Cities for Global Health + Call to rethink metropolitan #CitiesAreListening spaces Delog AUGUST 💮 Call to rethink metropolitan spaces Chicago Council on UNDP **Global Affairs** 🙊 Cities for Global Health Call to rethink metropolitan spaces Revista Ciudad Sostenible 🖄 Cities for Global Health + Urban Sustainability Exchange Weforum 😂 Cities for Global Health + Emergency Governance Initiative for Cities and **Brookings** Regions + Live Learning Cities for Global Health Experiences Cities COUNCIL DECENTRALISATION & LOCAL GOVERNANCE aecid AMB BROOKINGS CITIESTOBE <sup>♦</sup> GLOBAL Today FUNDACIÓ UCLG CIB la diaria WORLD ECONOMIC FORUM EL PAIS CIUDAD SmartCitiesWorld Working Group

### Live Learning Experience – Food Systems: Lessons from the pandemic

02 July

Related outcomes
L1M2D1
L1M7D2
L2M2D3
L2M2D4
L2M2D5
L2M4D3
L2M7D1

On July 2, the thematic session on Food Systems: Lessons from the pandemic took place in collaboration with the World Sustainable Urban Food Centre of Valencia (CEMAS) and addressed the need to ameliorate our food systems. The participants highlighted two key conclusions: the importance of producing and consuming local food, and the need to link food resilience with climate sustainability, equity and women empowerment.

Activated members Barcelona (city), Bogotá, Durban, Guadalajara, Kazan, Madrid, Mexico City, Ramallah, Xi'an

### City Managers Community: Green Infrastructure Metropolitan Portrait Survey

11 June - 06 July

This survey was sent through emailing to all the contacts from the Metropolis membership on June 11 and broadcasted three times over Metropolis social media channels. Open to Metropolis members only, the survey represented the first step of the project "City Managers Community" in 2020, and served to identify the members of the community and generate the contents of the next activity of the project (Green infrastructure webinar, scheduled for July 16). By the deadline for submissions (July 6), the survey had collected qualitative and quantitative responses from 15 members from all regions.

Activated members Barcelona (city), Barcelona (metropolitan area), Belo Horizonte, Bogotá, Cairo, Chengdu, Greater Manchester, Guadalajara, Madrid, Montréal, Ramallah, Rio de Janeiro, San Salvador, Tehran, Victoria

Related outcomes

L2 capacities for metropolitan governance

### City Managers Community: webinar on green infrastructures

#### 16 July

The final report of the last meeting This webinar was the second activity of the City Managers Community in 2020 and rep-resented the intermediate step of a process which will culminate with the celebration of the 5th edition of the City Managers Days, scheduled for November 2020, in the framework of the Smart City Live 2020. Exclusive to the representatives of the Metropolis membership who took part in the survey "Green Infrastructure Metropolitan Portrait" (open from 11 June to 6 July 2020), this online session offered to a group 15 representatives from our membership who are in charge of the dayto-day management of green infrastructure the opportunity to get to know each other, learn about the main findings of the survey, exchange additional information about their green infrastructure flagship projects, and delimit the topic and dynamics of the next activities of the project.

### International action and metropolitan spaces

22 July



The Issue Paper 9 "The internationalization of metropolitan spaces" sets out the basis on which the webinar "Internationalization and metropolitan spaces" held on July 22 was developed. Almost 60 people from local governments, partner organizations and other stakeholders listened to Greater Manchester and Tehran's international strategies and actions, as well as presentations of AL-LAs Project and Chicago Council of Global Affairs. It was largely confirmed by all speakers that internationalization is part of the strategy to build and transform metropolitan spaces in order to improve the quality of life of people living in these territories. This event brought together representatives of 26 members.

Related outcomes

#### Activated members

Barcelona (city), Barcelona (metropolitan area), Belo Horizonte, Bogotá, Cairo, Chengdu, Greater Manchester, Guadalajara, Madrid, Mexico City, Montréal, Ramallah, Rio de Janeiro, San Salvador, Tehran Activated members

Accra, Barcelona (metropolitan area), Belo Horizonte, Brasilia, Brussels, Buenos Aires, Durban, East Kalimantan, Goyang, Greater Manchester, Greater Paris, Guangzhou, Hangzhou, Hyderabad, Johannesburg, Kathmandu, Mashhad, Mexico City, Minas Gerais, Montevideo, Porto Alegre, Rio de Janeiro, Seoul, Shiraz, South Tangerang, Tehran

Related outcomes L2M5D1, L2M6D1

### Cities for Global Health: updates

23 July



Related outcomes
L1M1D1
L1M1D3
L1M2D1
L1M7D2
L2M2D3
L2M2D4
L2M2D5
L2M4D3
L2M7D1

In early March 2020, Cities for Global Health was launched in response to the urgent demands presented by the pandemic. Currently, there are more than 600 examples of crisis management initiatives from 33 countries and over 100 cities. This platform is now helping to create a space to share recovery and transformation plans for metropolitan areas, cities and regions. The pandemic outbreak has given the opportunity to rethink the role of cities and metropolitan areas in emergency situations. Communities are also finding solutions to "glocal" problems, from fighting against poverty and inequality, to promoting gender equality and human rights, to tackling climate change. In conclusion, Cities for Global Health is part of the Metropolis' crisis management response and goes hand-in-hand with the "Live Learning Experience: Beyond the immediate response to the outbreak" and it also makes a key contribution to the "Emergency Governance Initiative for Cities and Regions".

Activated members Barcelona (city), Barcelona (metropolitan area), Belo Horizonte, Berlin, Bogotá, Brasilia, Brussels, Buenos Aires, Busan, Córdoba, Fuzhou, Goyang, Guangzhou, Isfahan, Istanbul, Kazan, La Paz, Lisbon, Madrid, Mashhad, Medellín, Mexico City, Montevideo, Montréal, New Taipei, Puebla, Rabat, Rio de Janeiro, São Paulo, Seoul, Sofia, Taipei, Tehran, Xi'an

### Launch of Policy Brief #1 by the Emergency Governance Initiative for Cities and Regions

30 July

On July 2020, the Emergency Governance Initiative for Cities and Regions (EGI) launched its first Policy Brief. Local government officials from some Metropolis members provided critical inputs about the governance innovation they have been trialling as part of their emergency response efforts. This Policy Brief provides an account of experiences governing the COVID-19 emergency over the past months as well as lessons that may be relevant for other local governments. It also includes lessons from the Live Learning Experiences, which were hosted by UCLG, Metropolis and UN-Habitat over the initial months of the pandemic. Moreover, there is a summary of global COVID-19 monitoring initiatives and insights. In conclusion, local governments around the world have responded with creativity and determination to the current crisis, since they have repurposed existing institutional structures and also pioneered new ways of communication and decision-making.

Activated members Barcelona (city), Bogotá, Gauteng, Seoul

Related outcomes L1M1D3, L1M2D1, L1M7D2, L2M2D3, L2M2D4, L2M2D5, L2M4D3, L2M7D1

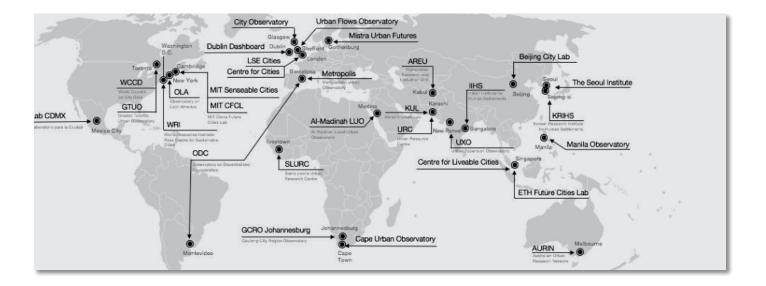
### **Urban Observatories and COVID-19:** exchange session

06 August

The Connected Cities Lab at the University of Melbourne, in collaboration with UN-Habitat and University College London, is currently developing a report on the role and value of urban observatories in urban development and governance. The study aims to understand the role of urban observatories, their institutional organization, capacity and value proposition as drivers of more informed city leadership. Metropolis, more specifically the Metropolis Observatory, is one of the studied cases.

Seeking to capture first-hand reflections from observatories in the Global North and South, this event was one out of two exchange sessions that brought together focus groups of representatives from the observatories that are analyzed in the study, and will complement the overall project by contextualizing the existing and future challenges that the observatories face in the current global context. The aim of the focus groups was to better understand how urban observatories have mobilized knowledge in response to the COVID-19 pandemic, but also how the crisis has impacted the way they function.

This activity follows up with interviews carried out for the project by the Connected Cities Lab team with Secretary General Metropolis and Metropolis Observatory Officer at the tenth World Urban Forum (WUF10). Ms Brum represented Metropolis in the meeting, which was also attended by the Executive Director of the Gauteng City-Region Observatory (GCRO). It generated insights on closer collaboration between urban observatories to achieve more data accuracy and credibility when generating worldwide comparisons.



Related outcomes

Activated members Gauteng

### L3 internal governance culture

### **Five new Asian members**

07 July

During the Extraordinary Meeting, the Metropolis Board of Directors ratified the five new members of the association: Bandar (the capital and largest city in the province of Lampung, Indonesia), Guiyang (the capital city of Guizhou, China), Jember (a district in the province of East Java, Indonesia), Siping (a prefecture-level city in Jilin Province, China) and Wuxi (a city in Jiangsu province, China). With these new members, we now bring together 141 governments of major cities and metropolitan areas worldwide.

Activated members Bandar, Guiyang, Jember, Siping, Wuxi



### Policy Debate: "Metropolis in 2023"

07 July

Related outcomes L1M1D3 L2M8D1 L3M2D1 L3M3D1 L3M3D2 L3M3D3 The latest Extraordinary Meeting of our Board of Directors counted with the participation of 22 of our 28 Board members. This year, in a virtual format and under the title "Metropolis in 2023", the Policy Debate was co-organized by the Secretariat General and the Governing Mayor of Berlin, Michael Müller, in his role as President of Metropolis. This Policy Debate intended to caucus a wide variety of political perspectives to bring up the main strategies and actions for the next mandate, which will be included in the Metropolis Strategic Action Plan 2021-2023 to be approved by the General Assembly of our members.

Activated members

Barcelona (city), Barcelona (metropolitan area), Berlin, Brussels, Buenos Aires, Dakar, Gauteng, Guangzhou, Mashhad, Montevideo, Montréal, Nouakchott, Porto Alegre, Seoul, Tehran, Wuhan

Related outcomes L3M2D1 L3M3D1

### MEMBERSHIP ACTIVATION Bilateral meetings



# PROGRESS

### **Activated members**

Cairo

Abidjan Accra Bandar Bangkok Barcelona (city) Barcelona (metropolitan area) Belo Horizonte Berlin Bogotá Brasilia Brussels Buenos Aires Busan

Chengdu Córdoba Dakar Durban East Kalimantan Fuzhou Gauteng Goyang Greater Manchester Greater Paris Guadalajara Guangzhou Guiyang Hangzhou Hyderabad Isfahan Istanbul Jakarta Jember Johannesburg Kathmandu Kazan La Paz Lisbon Madrid Mashhad Medellín

Mexico City Minas Gerais Montevideo Montréal New Taipei Nouakchott Porto Alegre Puebla Quito Rabat Ramallah Rio de Janeiro San Salvador São Paulo Seoul Shiraz Siping Sofia South Tangerang Taipei Tehran Victoria Wuhan Wuxi Xi'an

### **Membership payment status**

From 1 January to 30 September, Metropolis cashed in the following fees. This data concerns the banking movements within the above-mentioned period, and not the accounting incomes. The accounting income data is made explicit in the annual accounts, according to accrual criteria:

Total amount cashed in **346,021.63** 

Cashed in for 2019 fees

**18,689.92 €** 2019 fees **5**  Cashed in for 2020 fees

**327,331.71**€ 2020 fees **55**  Members who have paid

Member has paid 2 fees

**Main results** 

From 1 January to 30 September:

**1,200+** people engaged in Metropolis events

### 350+

experts with whom we have collaborated

### **Execution of the Action Plan**

### L1 Measures

#### L1M1

That global political events, themes, and issues have been closely followed, and responses have been assessed and prioritized for taking up through focused urban diplomacy.

#### **Outcomes and deliverables**

#### L1M1D1

Calendar of international events

#### L1M1D3

Political or technical presence at relevant international events

#### L1M2

That a common political discourse on key metropolitan topics and a common set of principles have been regularly debated, agreed upon, and communicated widely.

#### L1M2D1

Metropolis position papers on key issues related to metropolitan governance

#### L1M2D2

Political debates within Metropolis annual events regarding major themes

#### L1M5

That a lobbying strategy has been designed that champions Metropolis position on different metropolitan concerns.

#### L1M5D1

Lobbying strategy agreed by the Board of Directors

#### L1M7

That Metropolis contributes actively to UCLG and the Global Taskforce, whilst being treated as key partners.

#### L1M7D1

Contributions to the Global Taskforce: events, papers, etc.

#### L1M7D2

Political / Technical presence at UCLG and GTF events

#### L1M8

That relations are systematically forged with specialized media to disseminate Metropolis knowledge and positioning.

#### L1M8D1

Presence in specialized Media

To check the complete Metropolis Action Plan for the 2018-2020 period, with all measures, outcomes and deliverables, please visit our **website** 

### **Execution of the Action Plan**



#### L2M1

That an agreed number of pilot projects are collaboratively implemented by member cities, in accordance with Metropolis vision.

#### L2M2

That the outcomes of all Metropolis projects and initiatives are actively considered as a whole through a process choreographed by the Metropolis Secretariat General to ensure the transferability and dissemination of those outcomes.

#### **Outcomes and deliverables**

#### L2M1D3\*

Annual call for pilot projects\*

#### L2M2D3

Policy Transfer Platform

#### L2M2D4

Metropolis website

#### L2M2D5

Establishment of reference frameworks which are helpful for members in governing and managing metropolises

#### L2M4

That the City Managers Community is developed as an interactive platform that encourages debate and allows practitioners to easily connect with each other.

L2M5 That a full gender-sensitive and effective plan on learning and capacity building (including Metropolis International Training Institute) is created, framed by the Metropolis vision and using Metropolis tools.

#### L2M6

That an agreed set of metropolitan governance tools are made available to city members, and support is actively given for their use in monitoring and assessing quality of life in those cities.

#### L2M7

That partnerships are set up with thematic networks, key research centres and academics, and that these relationships are active and engaged, contributing to systematizing existing Metropolis knowledge, and creating new knowledge.

#### L2M8

That collaborative forums are developed and supported as the way of bringing together mayors, urban practitioners, research centres and academics.

#### L2M4D1

Annual events of city managers in collaboration with key partners

#### L2M4D3

Dissemination of the recommendations and outcomes

#### L2M5D1

Annual gender-sensitive and effective plan on learning and capacity building

#### L2M6D1

Metropolis Observatory and Policy Transfer Platform as a metropolitan governance toolkit

#### L2M7D1

Annual strategic partnership plans (2018-2019-2020)

#### L2M8D1

Political and technical gatherings addressing key issues for our members, particularly annual meetings and triennial congresses

### **Execution of the Action Plan**

### L3

Measures	Outcomes and deliverables		
L3M2			
That five regional agendas are agreed in line with the global strategy of Metropolis.	5 regional agendas on an annual basis designed and implemented by the Regional Secretaries and the Secretariat General		
L3M3	L3M3D1		
That a strategy is developed to improve relationships among Metropolis key actors.	Annual communication plan including actions and a calendar		
	L3M3D3		
	Communication kit highlighting the benefits of		

belonging to the association



## AFRICA



ABIDJAN ACCRA ADDIS ABABA ALEXANDRIA ANTANANARIVO BAMAKO BANGUI BRAZZAVILLE CAIRO CASABLANCA COTONOU DAKAR DOUALA DURBAN GAUTENG HARARE JOHANNESBURG LIBREVILLE MARRAKESH NIAMEY NOUAKCHOTT RABAT TUNIS VICTORIA YAOUNDÉ

#### **Focal Points**



REGIONAL SECRETARIAT Rahmatouca Sow Dieye, Dakar



SECRETARIAT GENERAL Hélène Jourdan

#### **Members of the Board of Directors**

CO-PRESIDENCIES David Makhura, Premier of Gauteng Province

REGIONAL VICE-PRESIDENCIES Robert Beugre Mambe, Governor of Abidjan

#### MEMBERS

Mostafa Madbouly, Representative of the Ministry of Housing of Egypt (Cairo) Abdelaziz El Omari, Mayor of Casablanca El Wardini Soham, Mayor of Dakar Fatimetou Abdel Malick, President of Nouakchott Region Mohamed Sadiki, Mayor of Rabat

# **ASIA-PACIFIC**



AHVAZ AMMAN BAGHDAD BANDAR BANGKOK BEIJING BEIRUT BHOPAL BOGOR BUSAN CHANGCHUN CHANGCHUN	CHONGQING COLOMBO DAEGU DAEJEON DALIAN DIYARBAKIR EAST KALIMANTAN FAISALABAD FUZHOU GAZIANTEP GOYANG	GUIYANG GUJRANWALA GWANGJU GYEONGGI HAIKOU HANGZHOU HANOI HARBIN HYDERABAD INCHEON ISFAHAN ISTANBUL	JEMBER JILIN JINAN KAOHSIUNG KARAJ KATHMANDU KUALA LUMPUR KUNMING LAHORE MALE' MASHHAD	NEW DELHINIUA NEW TAIPEI RAMALLAH SEOUL SHANGHAI SHENZHEN SHIRAZ SIPING SOUTH TANGERANG SURABAYA TABRIZ	TAIPEI TEHRAN TIANJIN ULSAN WUHAN WUXI XI'AN XIAMEN YIWU
CHENGDU	GUANGZHOU	JAKARTA	NANJING	TAICHUNG	ZHENGZHOU

HONORARY MEMBER: CPAFFC

#### **Focal Points**



SECRETARY Liu Baochun Guangzhou



SECRETARIAT GENERAL Agnès Bickart

#### **Members of the Board of Directors**

**CO-PRESIDENCIES** Wen Guohui, Mayor of Guangzhou

#### **REGIONAL VICE-PRESIDENCIES**

Mohammad Reza Kalaei, Mayor of Mashhad Seo Jung-hyup, Mayor of Seoul

#### **MEMBERS**

Fengchao Wang, Mayor of Chengdu Xu Liyi, Mayor of Hangzhou Dr Bonthu Rammohan, Mayor of Greater Hyderabad Ekrem Imamoglu, Mayor of Istanbul Pirouz Hanachi, Mayor of Tehran Xianwang Zhou, Mayor of Wuhan

# EUROPE



BARCELONA (CITY) BARCELONA (METROPOLITAN AREA) BERLIN BRUSSELS BUCHAREST GRAND LYON GREATER PARIS GREATER MANCHESTER KAZAN LISBON MADRID MOSCOW SARAJEVO SOFIA TURIN ZAGREB

#### **Focal Points**



REGIONAL SECRETARIAT Barbara Berninger Berlin



SECRETARIAT GENERAL Silvia Llorente

#### **Members of the Board of Directors**

PRESIDENCY Michael Müller, Mayor of Berlin

#### **CO-PRESIDENCIES**

Ada Colau, Mayor of Barcelona & President of the Metropolitan Area of Barcelona

#### TREASURY

Jean-Luc Vanraes, Vice-president of the Steering Committee of the Brussels Regional Investment Society

#### **MEMBERS**

Laura Pérez Castaño, City councilor responsible for Feminisms and LGTBI of Barcelona/ President of Metropolis Women

José Luis Martínez-Almeida, Mayor of Madrid

## LATIN AMERICA AND THE CARIBBEAN



BELO HORIZONTE BOGOTA BRASILIA BUENOS AIRES CÓRDOBA GUARULHOS GUAYAQUIL LA HABANA LA PAZ MEDELLÍN MINAS GERAIS MONTEVIDEO

PORTO ALEGRE QUITO RIO DE JANEIRO ROSARIO SAN SALVADOR SANTIAGO DE CHILE SÃO PAULO VALLE DE ABURRA

#### **Focal Points**





SECRETARIAT GENERAL Oscar Chamat

#### **Members of the Board of Directors**

CO-PRESIDENCIES Christian Di Candia, Mayor of Montevideo

#### **REGIONAL VICE-PRESIDENCY**

Miguel Ángel Garrido Agüero, Regional Councillor of Santiago de Chile Metropolitan Region

#### **MEMBERS**

Horacio Rodríguez Larreta, Head of the Government of the Autonomous City of Buenos Aires Nelson Marchezan, Mayor of Porto Alegre

# **NORTH AMERICA**



GUADALAJARA MEXICO CITY MONTERREY MONTRÉAL PUEBLA TORONTO TIJUANA

#### **Focal Points**



REGIONAL SECRETARY Mariana Flores Mexico City



#### **Members of the Board of Directors**

CO-PRESIDENCIES Valérie Plante, Mayor of Montréal

#### **MEMBERS**

Claudia Sheinbaum, Head of Government of Mexico City Arturo González Cruz, Municipal President of Tijuana

### **Secretariat General**



Octavi de la Varga Secretary General



Luca Arbau Project Officer for Communication



**Xavier Bermejo** Project Officer for Communication & Compliance



**Guillaume Berret** Project Officer for Pilot Projects & International Calls for Projects



**Agnès Bickart** Senior Manager for Institutional relations & Asia portfolio



Lia Brum Metropolis Observatory Officer



**Federica Biondi** Head of Administration and Finance



**Oscar Chamat** Research and Policy Officer & Focal Point for Latin America and the Caribbean



Silvia Llorente Project Officer for Metropolis Women and Focal Point for Europe



Clàudia Puig Intern – Universitat Ramon Llull - Blanquerna



**Teresa Oliver** Project Officer for Statutory Affairs & Focal Point for North America





**Xavier Borrell** Administration Officer



**Marta Briones** Project Officer for Communication



Mara Fernández Administration Assistant



Mireia Zapata Administration Assistant to the Secretary General & Support to Action Plan Implementation



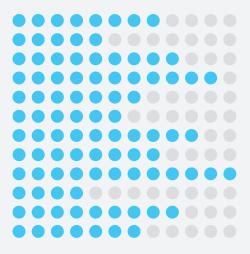
Hélène Jourdan Project Officer for Learning, Strategic Partnerships & Focal Point for Africa



**Ricardo García** Intern – Universitat Internacional de Catalunya

This report has been edited with the financial support of:





**Secretariat General** Avinyó, 15. 08002 Barcelona (Spain) Tel. +34 93 342 94 60 metropolis@metropolis.org metropolis.org



**#MetroGovernance** 

**metropolis** • world association of the major metropolises