



METROPOLIS
ANNUAL
REPORT.
2022

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NOTE FROM THE SECRETARY GENERAL

During the second year of **implementation of the 2021-2023 Strategic Action Plan**, our members had the long-awaited opportunity to reconnect in person, after a long period of virtual work, leaving the pandemic behind. However, in a world of multiple overlapping crises, cities and metropolitan spaces around the world continue to face major challenges. Metropolis' mission this year was to help our members not only to meet today's challenges but also to prepare for those that they may face in the future.

Throughout this year, accordingly to our action plan, we have been working to strengthen global leadership on metropolitan diplomacy and advocacy, build adaptive capacities for metropolitan governance, and foster within Metropolis an accountable and

sustainable internal governance culture. As Claudia López, Mayor of Bogotá, assumed the Presidency of Metropolis, renewed and upon the launch of the Bogotá Call for Action, Metropolis has focused on care, sustainability, mobility, and gender equality, which has been reflected in the activities of the second half of the year.

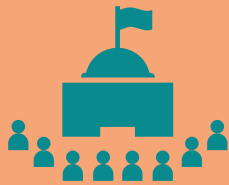
I hope this annual report will show how dedicated, committed, and conscientious the Metropolis membership is with the 2021-2023 Strategic Action Plan. Also, on behalf of the Secretariat General, I would like to thank our members for their continued support and participation, which make our network meaningful and useful to the challenges of metropolises all over the world.



JORDI VAQUER

Metropolis Secretary General

MAIN RESULTS



ACTION LINE 1

L1 Metropolitan diplomacy
and advocacy



ACTION LINE 2

L2 Capacities for
metropolitan governance



ACTION LINE 3

L3 Internal governance
culture



MAIN RESULTS

3

new members



Makassar



Kocaeli



Kyiv

+47%

of our membership
actively engaged

+40.3K

followers
on social media



MAIN RESULTS



- | | | | | | | |
|-----------------------------------|------------------|-------------|-------------------|------------|-------------------|-----------------|
| Abidjan | Bogotá | Douala | Harbin | Mashhad | Ramallah | Torino |
| Addis Ababa | Brasilia | Durban | Isfahan | Medellín | Rio de Janeiro | Toronto |
| Amman | Bruxelles | Fuzhou | Istanbul | Montevideo | Rosario | Tunis |
| Área Metropolitana de Guadalajara | Buenos Aires | Gauteng | Johannesburg | Montreal | San Salvador | Valle de Aburrá |
| Bangkok | Busan | Goyang | Kaohsiung | Moscow | Santiago de Chile | Wuhan |
| Barcelona (metropolitan area) | Cairo | Grand Lyon | Kathmandu | New Delhi | São Paulo | Xi'an |
| Barcelona (city) | Casablanca | Grand Paris | Metropolitan City | New Taipei | Seoul | Zagreb |
| Belo Horizonte | Chengdu | Guadalajara | Kazan | Nouakchott | Shiraz | |
| Berlin | Ciudad de México | Guangzhou | La Paz | Puebla | Sofia | |
| | Córdoba | Hangzhou | Lisboa | Quito | Taipei | |
| | Dakar | Harare | Madrid | Rabat | Tehran | |



ACTION LINE 1

Strengthen global leadership on metropolitan diplomacy and advocacy

During 2022 we have been working to **build a common political narrative on metropolitan issues** through leadership or contribution to different campaigns.

1



We co-led the **World Metropolitan Day** global campaign with UN-Habitat, in order to promote collective action to build more equitable and prosperous metropolises. The topic of 2022 was “Crossing Boundaries”, a term which refers to the need of collaborating across boundaries to best serve people, justified by the fact that the impact of global megatrends goes beyond borders. This campaign culminated in the launch of the Mayors’ Call to the UN General Assembly to proclaim World Metropolitan Day an official international day.

2



In terms of thematic campaigns, we tried to raise awareness about the importance of **public spaces** in achieving equity and sustainability in metropolitan spaces through a campaign that included events, publications and a communication strategy. Moreover, on the occasion of the World Telecommunication and Information Society day, we brought out how **digital disruption** brings unprecedented possibilities for metropolitan spaces to access, share, and use data and information. Furthermore, on the occasion of the International Day of Forests, we spread the word about the importance of incorporating climate resilience actions and policies in metropolitan spaces.

3



We participated in the global campaign on **25th November** which sought to **prevent and eradicate the worldwide violence against women and girls** and calls for global action to increase awareness, promote advocacy and create opportunities for discussion on challenges and solutions.

4



On the occasion of **International Women’s Day, on 8th March**, we carried out an advocacy campaign on social networks to increase brand awareness in the field of metropolitan governance with a gender vision, with an emphasis on the relevance and impact of women-led public policies for a more sustainable and egalitarian future.



ACTION LINE 1

Strengthen global leadership on metropolitan diplomacy and advocacy



In alignment with the agreed commitments to our membership, we have **produced policy recommendations** using different formats:

1

Metrotalks, which is a podcast that explores the future of metropolitan spaces with urban thinkers, produced an episode discussing the dichotomies of bringing nature back to urban spaces and shared ideas on how to ensure equity.

2

Learning From Cities, a Metropolis-UNDP live conference series that explores with city leaders innovative insights on how cities are governed and built, organised an event on how food systems can generate better livelihoods in cities.

3

The **Emergency Governance Initiative**, which aims to support local and regional governments' response to future emergencies by building greater institutional capacity, launched the Policy Briefs 05 and 06.

4

To conclude the project **ESPON METRO – The role and future perspectives of Cohesion Policy in the planning of Metropolitan Areas and Cities**, a final policy-oriented conference was organised to present the outcomes of the project and the pan-European reflections on the role of metropolitan cities in the Cohesion Policy 2021-27.

5

In the framework of the collaboration with the City Coalition for Digital Rights, **four policy briefs** were launched based on gender-based data, citizen engagement with digital strategies, data for emergency management, and data gathering as a transformative process for the common good.

6

We have participated in all the activities promoted by the Global Taskforce of Local and Regional Governments in order to create **policy recommendations** to solve the actual global challenges that cities are facing.

7

We have started the **european projects: FOODCLIC** (5-years project), which implies the development of a guideline to help policy-makers to understand the range of barriers to, and opportunities for, interventions that enhance urban food environments and the urban food system; and **COMENAGE** where it will developed and tested an Energy Communities Governance Toolkit (ECGT).



ACTION LINE 1

Strengthen global leadership on metropolitan diplomacy and advocacy



Following the goal of **influencing the global agendas with an impact on metropolitan issues**, we have been presenting our metropolitan vision and sharing our priorities in international events such as the **UCLG-MEWA retreat, Kartepe summit, UCLG Retreat, 8th Cohesion Forum, Smart City Expo, UCLG World Congress, Metro Solutions**, and **11th World Urban Forum**.



In terms of supporting **metropolitan leaders in making their voices heard at the global, regional and national levels**:

1

During the Metropolis Regional Secretaries Meeting in Bogotá on 13th July, we adopted the **"Bogotá Call to Action"**, a declaration that aims to guide the cities of the network and the whole world towards sustainable development that takes into account the care of the planet, people, governance and peace.

2

We have assisted the city of Guangzhou in their effort to recognise innovation in improving the social, economic and environmental sustainability of cities and regions around the world through the **Guangzhou International Award for Urban Innovation**.

3

Furthermore, we backed the international congress **"Metropolis for Governance"** convened by the Metropolitan Area of San Salvador (COAMSS/OPAMSS) and the Metropolitan Area of Barcelona (AMB).

4

Together with Geneva Cities Hub, we organised a **Humanitarian Briefing on Ukraine for Cities** with the objective to help any city, local or regional government interested to provide humanitarian assistance.



ACTION LINE 1

Strengthen global leadership on metropolitan diplomacy and advocacy



As it was established in our Strategic Action Plan 2021-2023, we have **created and maintained alliances with key international actors:**

Granting members



Strategic



Sponsor



Knowledge



Collaborators





ACTION LINE 2

Build adaptive capacities for metropolitan governance

Regarding our commitment to **supporting our members in planning metropolitan spaces**, we have been leading the project “**AVANTIA**” with financial backing from the European Union in the framework of the Metropolis Board of Directors meeting.

This project, which was launched on 14th July in Bogotá, aims at a more sustainable and connected Bogotá with greater gender equality and is built on three pillars: developing a more sustainable mobility system, improving air quality and making advances in gender equality. Moreover, we have organised the second edition of the training program “**Metropolitan Governance and Urban Planning**” during which existing models of metropolitan governance and planning, with their advantages and disadvantages, were presented and analysed.

At the same time, we demonstrated our effort to **foster innovation across all metropolitan policies and services** by launching the Pan-American Metropolitan Report in a session that promoted an open debate on the state of metropolitan spaces in the Americas, seeking to inspire decision-makers in the region to explore innovative, sustainable and inclusive solutions to their metropolisation phenomena. Moreover, we participated in the elaboration of a report on **Urban Innovation and the Implementation of the New Urban Agenda**.





ACTION LINE 2

Build adaptive capacities for metropolitan governance



We have been truly dedicated to **promoting peer-to-peer learning to strengthen political and technical capacities for metropolitan governance**. In this regard:

1

In the framework of the project “**Clearing House**”, we launched the call for proposals for the Knowledge Exchange Mechanism on urban forests as nature-based solutions (UF-NBS). We also participated in the General Assembly of this project in September.

2

On the occasion of the World Telecommunication and Information Society Day, we organised an **online discussion** on the challenges and opportunities of digitalisation in metropolitan spaces. During this discussion we also launched live the **Metropolis Learning Forum on Digitalisation**, a space for peer-to-peer knowledge sharing focused on the active listening to the diverse realities of major cities and metropolitan spaces around the world in terms of digital disruption.

3

We organised a new edition of the exchange project “**City Managers Community**”, which explored how to finance safe, affordable, and sustainable metropolitan transport.

4

We focused on **sharing best practices in different thematic priorities**. For instance, we launched a publication that aimed to present “**Best Practices on Public Space**” to inspire cities and metropolitan governments in the process of creating better public spaces for all. Also, we released a report that was the result of a 3-year cooperation between São Paulo, Montevideo and Montréal within the framework of the pilot project “Public Innovation Labs”. Moreover, we presented the report “Approaches to International Action” as part of our series of comparative metropolitan studies as well as the report “Participatory Governance in Local Care Programs: Lessons learned from Bogotá and Chicago”.

5

We organised a **technical visit** as part of the pilot project “**Metropolitan Green Infrastructures**” in the Metropolitan Area of the Aburrá Valley. During those three days, various Metropolis members exchanged experiences on how to strengthen technical capacities around the effective implementation of green infrastructures.

6

We have continued to provide our membership with new examples of good practices through the **USE Platform**, an online platform dedicated to promoting sustainable urban development which showcases successful programmes, projects and policies and connects citymakers who work in this field.



-
- We have put efforts into assisting our members in interpreting and localising the global agendas, particularly the 2030 Agenda for Sustainable Development.

In this regard, we launched the first-ever **Voluntary Gender Review** with City Hub and Network for Gender Equity (CHANGE). This initiative outlines the actions that local governments are taking to accelerate and monitor progress towards Sustainable Development Goal 5 (SDG5).

- As it is one of our priorities to **bring the gender mainstreaming perspective into metropolitan policy making and planning processes**, we have launched the “**Manual on Gender-Sensitive Language**”. This document responds to the Metropolis’ commitment to raise awareness of metropolitan governance with gender justice.





ACTION LINE 3

Foster within Metropolis an accountable and sustainable internal governance culture



In order to **cultivate a caring organisational culture that is responsive to the needs** of, we use active listening to the diverse realities of our global membership. It is necessary to understand the trends, challenges, and opportunities our members face, which shape our work.

Metropolis staff remain in continuous contact with members to hear their needs, understand their priorities, and connect them with peers and experts who can help solve common problems. In a period of constant change, it's essential that we know exactly what kinds of urban planning support metropolitan leaders want from Metropolis – and to deliver it quickly.



Intending to build a **financially sustainable association**, we have diversified our funding sources.

We have **maintained a robust accountability system** by working with a solid code of ethics, embracing transparency, maintaining our existing compliance system, and doing an extensive traceability of our activities and expenses.

Funding sources* >

*According to the closure projections for 2022

41%

partnership with members

34%

membership fees

11%

in kind from members

8%

partnerships with other organisations

6%

2021's surplus



GENDER IMPACT **ASSESSMENT**

MAIN RESULTS

Metropolis' commitment to the gender mainstreaming strategy is reflected in the 2021-2023 Action Plan as a crucial approach to include everybody's voice and experience, as well as to build more democratic and fairer models of governance for the development of equitable and effective metropolitan solutions for all.

The gender impact assessment section helps to identify, through a series of indicators, the level of implementation of the gender mainstreaming strategy and, consequently, the challenges present in our metropolitan areas as well as in the organisation.

In this sense, we have analysed the progression of the three strategic action lines, taking as a reference the gender impact indicators (GII), established by Metropolis, for the last five years (2018-2022). The following are some of the main results:





ACTION LINE 1

Strengthen global leadership on metropolitan diplomacy and advocacy



In recent years, priority has been given to incorporating the gender perspective in the development of a common political narrative on metropolitan issues. Even so, at the same time, a great deal of work has been done to build international alliances, positioning and contributions to different campaigns.

In this regard, despite the decrease in the number of activated alliances from 9 alliances in 2018 to the current 2 alliances, the latter are characterised by their global nature. In this way, with the aim of promoting equity and fighting gender inequalities in our metropolitan areas, an alliance was signed with [the City Hub and Network for Gender Equity \(CHANGE\)](#). On the other hand, and in response to the “**Bogotá Call to Action**”, with care at the centre of life, an alliance was signed with the [Global Alliance for Care](#) and UN WOMEN.


There has also been a consolidation in the number of campaigns activated by the association. With an increase from 1 to 3 campaigns to the current 2 campaigns (International Women’s Day, on 8th March and International Day for the Elimination of Violence against Women, on 25th November).





ACTION LINE 2

Build adaptive capacities for metropolitan governance

 Under the commitment to actively listen to our members, we have tried to provide gender-sensitive answers to the challenges of planning metropolitan spaces, demonstrating our effort to promote innovation in all metropolitan policies and services through peer learning sessions. In this sense, the number of events has been consolidated compared to 2018, with **4 gender-specific events** with different objectives, formats and metropolitan themes:

1

Gender Equity in the digital economy: In the framework of the SCEWC, Metropolis joins CHANGE to discuss the challenges that need to be addressed to advance gender equality in the digital economy, with a focus on labour rights and infrastructure development. Representatives from Buenos Aires, Los Angeles, Barcelona and Grand Paris participated in the session.

2


Metropolis of care: Redrawing borders with empathy: As part of World Metropolitan Day, Bogotá, Metropolis and UN-Habitat celebrate a global conversation about the relevance of care as a framework for strengthening metropolitan governance.

3

How are LRGs correcting/identifying the gender blindness or biases in the data used in the policy design policies process? In association with the Barcelona City government and the Cities Coalition for Digital Rights, an expert roundtable was carry-out with Professor Catherine D'Ignazio, Assistant Professor of Urban Science and Planning at MIT. The purpose of the discussion was to assess how LRGs could identify and correct gender bias in data used for policy design.

4

Voluntary Gender Review Launch Event. To advance the rights of women and girls living in urban spaces, Metropolis and CHANGE, launched the first-ever Voluntary Gender Review (VGR) with representatives from Montevideo, Buenos Aires and Mexico City. VGR 2022 outlines the actions that local governments are taking to accelerate and monitor progress towards SDG5: Achieve gender equality and empower all women and girls.

 On the other hand, there has been a substantial increase in knowledge production, with 38 of the 44 Metropolis publications having a gender or gender-specific vision, a tenfold increase over 2018. At the same time, and in reference to the number of women experts involved in Metropolis activities, the participation of women experts has been consolidated, with 48% of women. Finally, we conclude a consolidation in the number of Metropolis projects with a gender perspective or gender-specific vision, with 2 projects for 2022: the AVANTIA project on mobility and gender and the CARE project.



ACTION LINE 3

Foster within Metropolis an accountable and sustainable internal governance culture

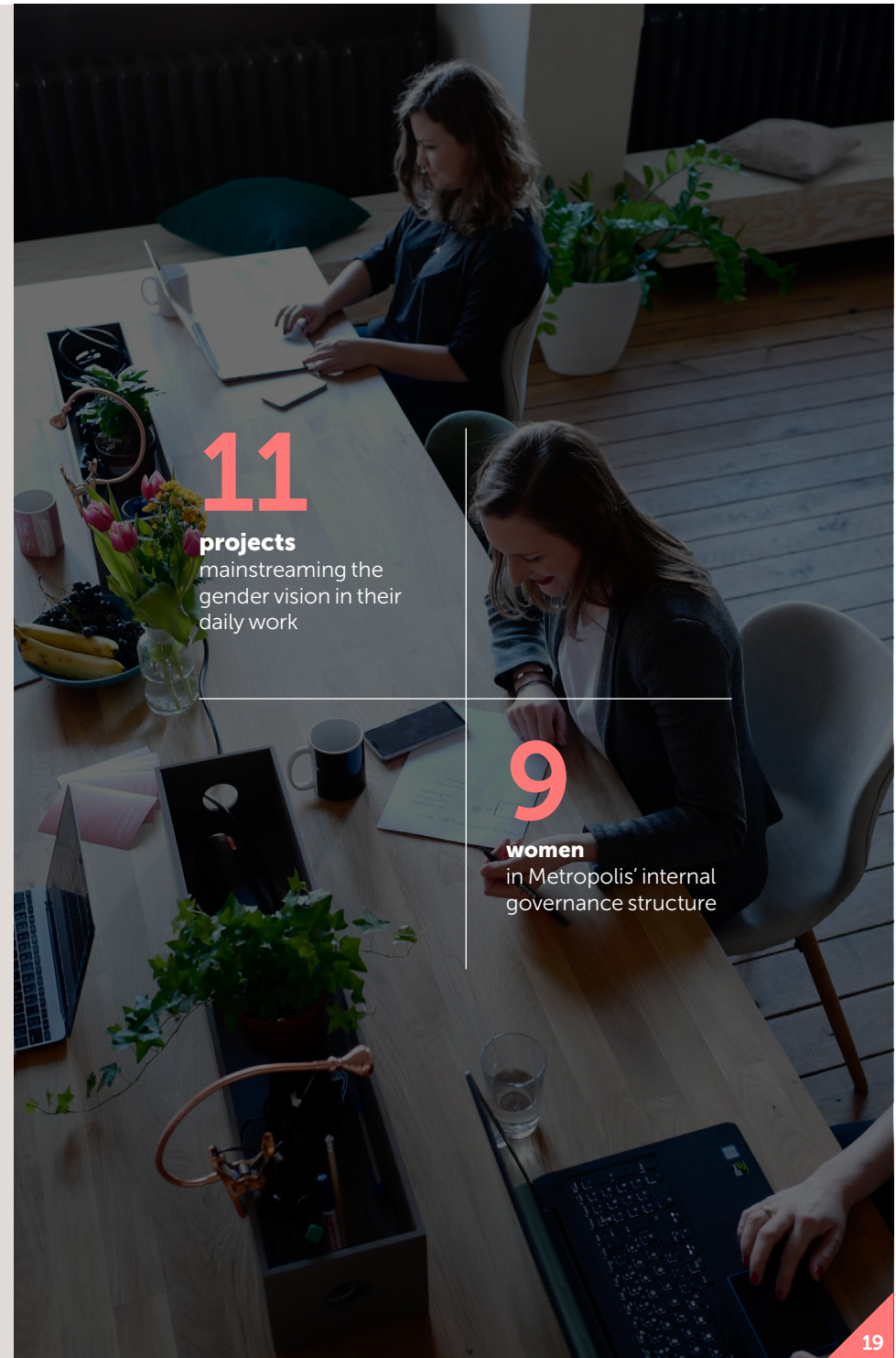


In order to strengthen the internal governance of the association as well as to promote an organisation committed to a fairer and more equitable society, we have consolidated our dual strategy of gender mainstreaming with **11 projects** mainstreaming the gender vision in their daily work.

In regard to the indicator number of women in Metropolis' internal governance structure, there is a tendency towards stability, with **9 women**. Although this figure is still far from parity, there are plans to implement measures to improve the presence of women in decision-making bodies.



Finally, as far as internal training on gender issues is concerned, no group training has taken place. Trainings have been replaced by small individual training pills.



11

projects

mainstreaming the gender vision in their daily work

9

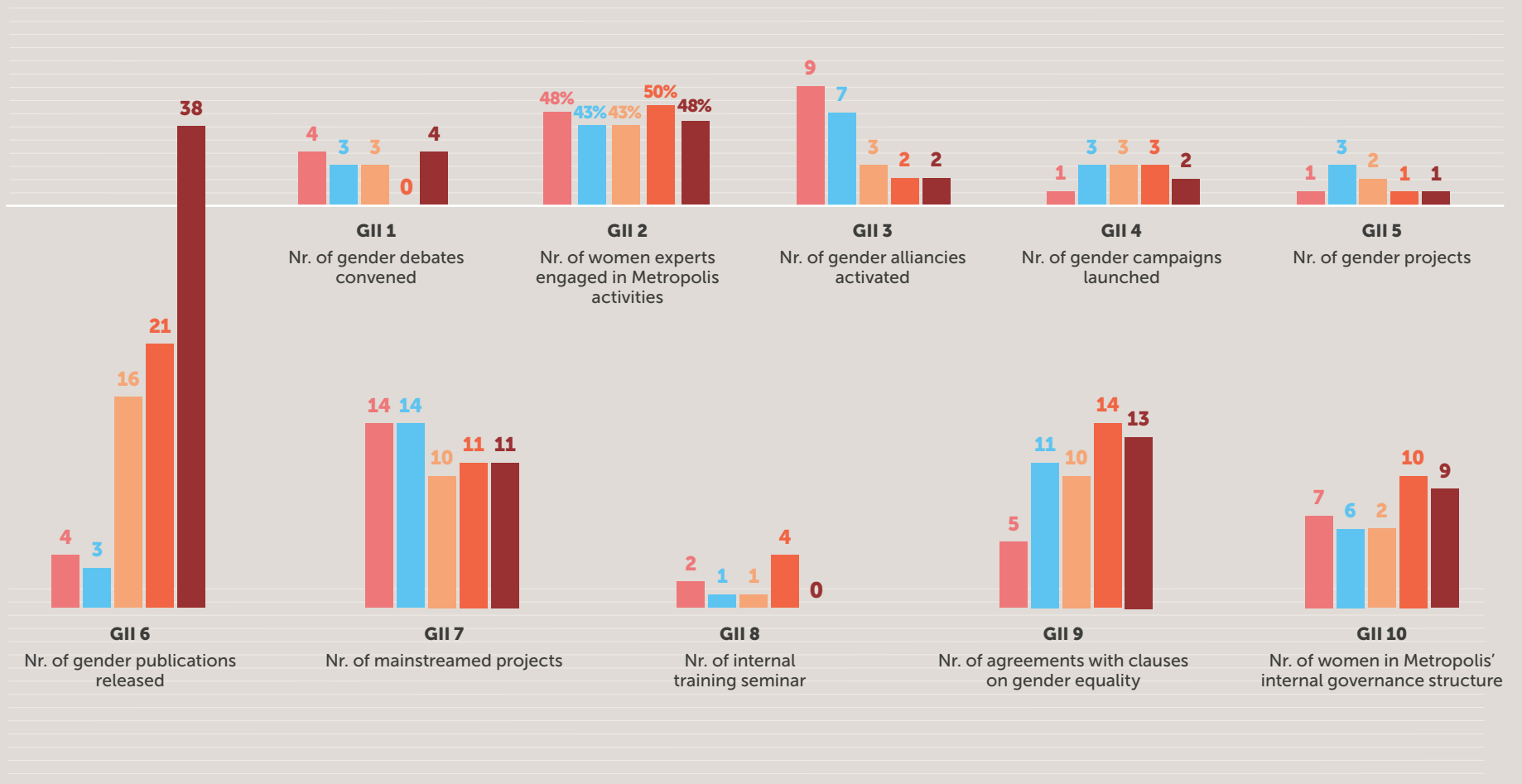
women

in Metropolis' internal governance structure



MAIN RESULTS

● 2018 ● 2019 ● 2020 ● 2021 ● 2022

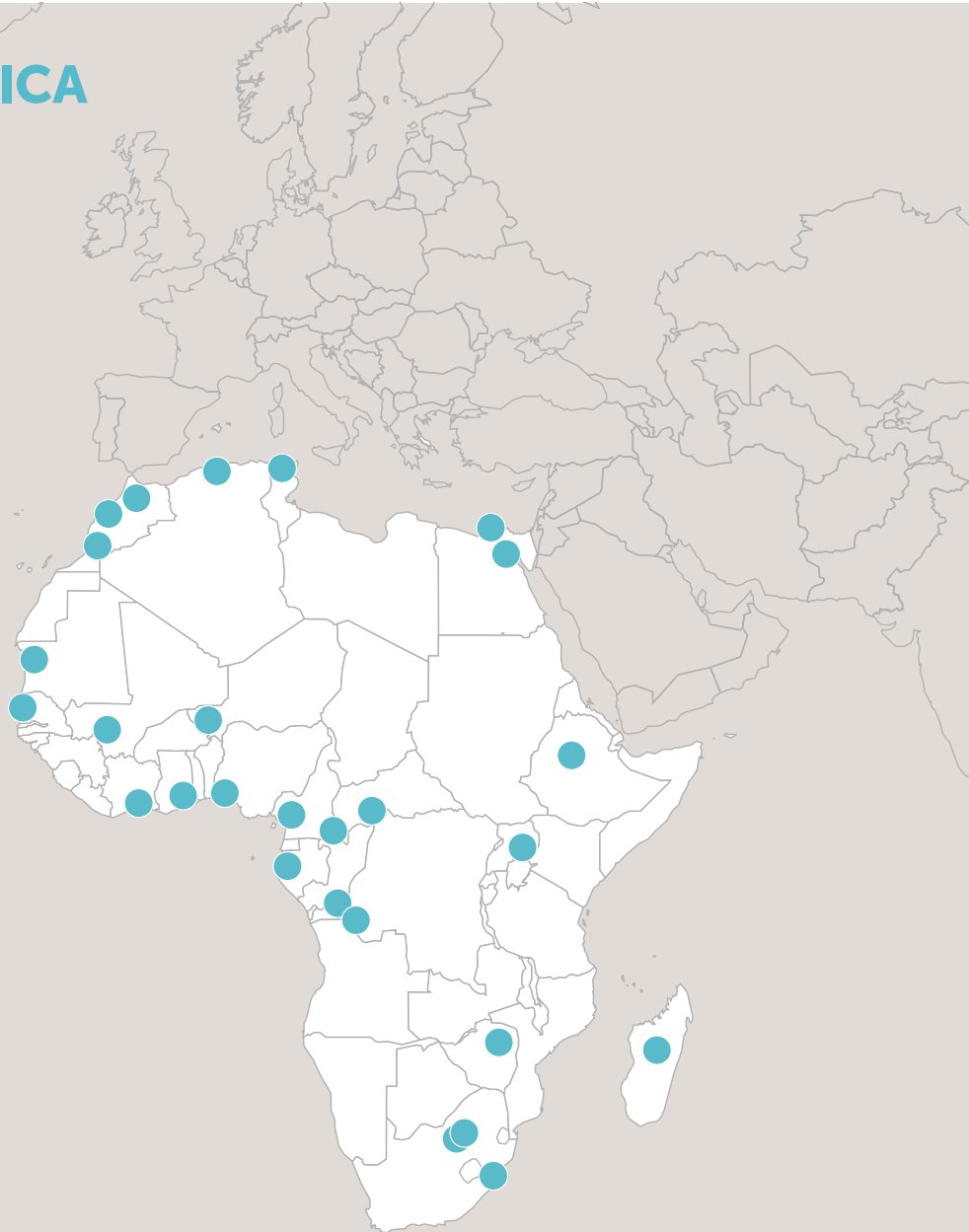




ANNEXES



AFRICA



- Abidjan
- Accra
- Addis Ababa
- Alexandria
- Antananarivo
- Bamako
- Bangui
- Brazzaville
- Cairo
- Casablanca
- Cotonou
- Dakar
- Douala
- Durban
- Gauteng
- Harare
- Johannesburg
- Libreville
- Marrakech
- Niamey
- Nouakchott
- Rabat
- Tunis
- Yaoundé

Focal Point



REGIONAL SECRETARY
Sithole Mbang
 Gauteng

Members of the Board of Directors



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David Makhura
 Premier of Gauteng Province



REGIONAL VICE-PRESIDENCY
Robert Beugré Mambe
 Governor of Abidjan



MEMBER
Barthelemy Dias
 Mayor of Dakar

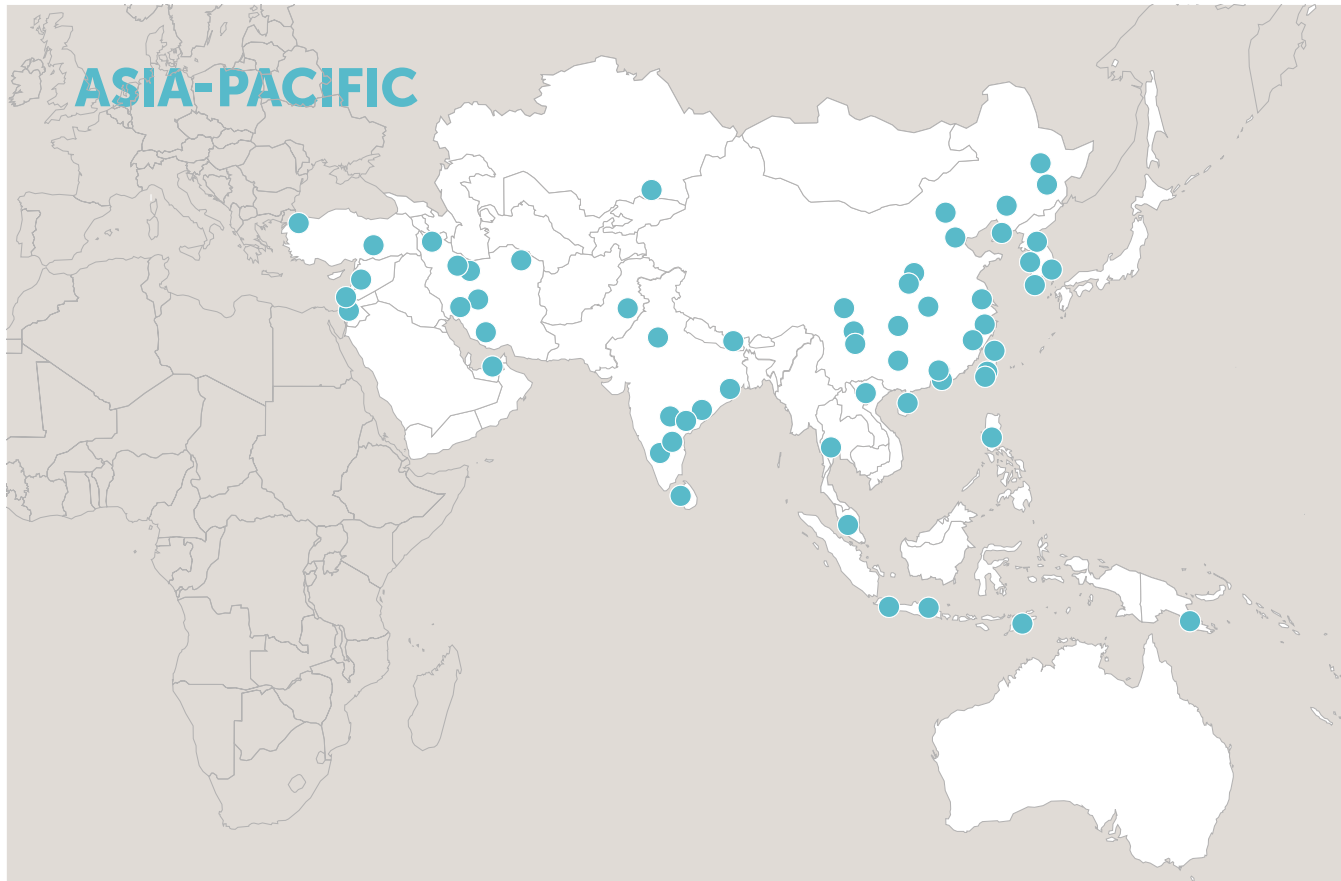


MEMBER
Mpho Phalatse
 Executive Mayor of Johannesburg



MEMBER
Asmaa Rhlalou
 Mayor of Rabat

ASIA-PACIFIC



- Ahvaz
- Amman
- Baghdad
- Bandar
- Bangkok
- Beijing
- Bhopal
- Bogor
- Busan
- Changchun
- Changsha
- Chengdu
- Chongqing
- Colombo
- Daegu
- Daejeon
- Dalian
- Diyarbakir
- East Kalimantan
- Faisalabad
- Fuzhou
- Gaziantep
- Goyang
- Guangzhou
- Guiyang
- Gujanwala
- Gwangju
- Gyeonggi
- Haikou
- Hangzhou
- Hanoi
- Harbin
- Hyderabad
- Incheon
- Isfahan
- Istanbul
- Jakarta
- Jember
- Jilin
- Jinan
- Kaohsiung
- Karaj
- Kathmandu
- Kuala Lumpur
- Kunming
- Lahore
- Makassar
- Male'
- Mashhad
- Nanjing
- Nanning
- New Delhi - NIUA
- New Taipei
- Palembang
- Ramallah
- Semarang
- Seoul
- Shanghai
- Shenzhen
- Shiraz
- Siping
- South Tangerang
- Surabaya
- Tabriz
- Taichung
- Taipei
- Tehran
- Tianjin
- Ulsan
- Wuhan
- Wuxi
- Xi'an
- Xiamen
- Yiwu
- Zhengzhou

Focal Point



REGIONAL SECRETARY
Decun Zhan
Guangzhou

Members of the Board of Directors



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Mayor of Guangzhou



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Mayor of Tehran



MEMBER
Wu Xiande
Mayor of Fuzhou



MEMBER
Mohammadali Razi
Mayor of Shiraz (until 22nd
october)



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Mayor of Mashhad



MEMBER
Liu Xin
Mayor of Hangzhou



Mohammadhassan Asadi
Mayor of Shiraz (from 22nd
october)



REGIONAL VICE-PRESIDENCIES
Oh Se-Hoon
Mayor of Seoul

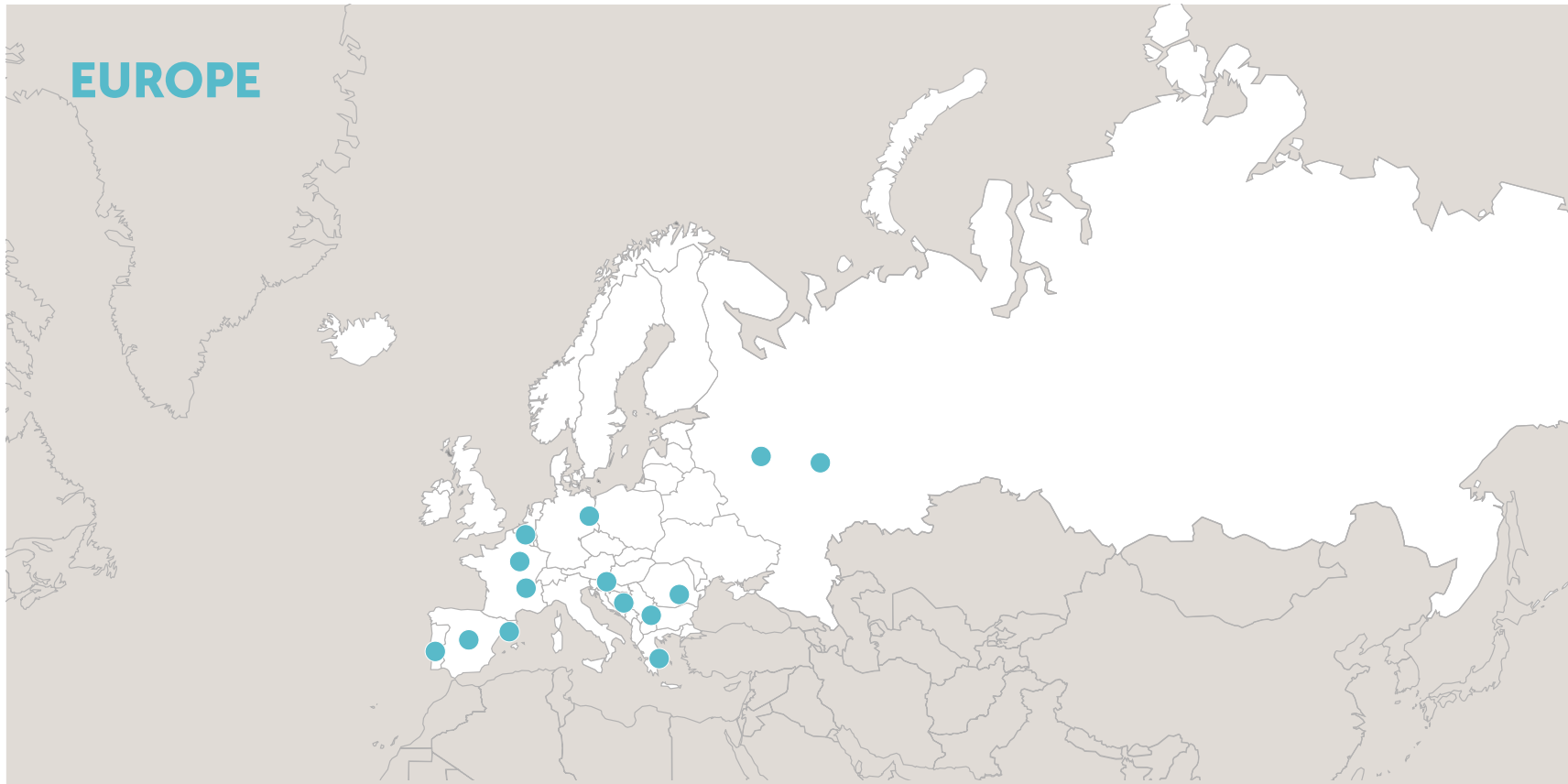


MEMBER
Sun Zhe
Mayor of Harbin



MEMBER
Cheng Yongwen
Mayor of Wuhan

EUROPE



- Barcelona (metropolitan area)
- Barcelona (city)
- Berlin
- Bruxelles
- Bucharest
- Grand Lyon
- Grand Paris
- Kazan
- Kocaeli
- Kyiv
- Lisboa
- Madrid
- Moscow
- Sarajevo
- Sofia
- Torino
- Zagreb

Focal Point



REGIONAL SECRETARY
Cecilio Cerdán Carbonero
Madrid

Members of the Board of Directors



CO-PRESIDENCY
Ada Colau
Mayor of Barcelona & President of the Metropolitan Area of Barcelona



REGIONAL VICE-PRESIDENCIES
Pascal Smet
Secretary of State of the Brussels-Capital Region



MEMBER
Patrick Ollier
President of Greater Paris



CO-PRESIDENCY
Franziska Giffey
Governing Mayor of Berlin



TREASURY
Jean-Luc Vanraes
Councilor of Uccle Brussels-Capital Region and former Minister of Finance



MEMBER
José Luis Martínez-Almeida
Mayor of Madrid

LATIN AMERICA AND THE CARIBBEAN



Belo Horizonte
 Bogotá
 Brasília
 Buenos Aires
 Córdoba
 Guarulhos
 Guayaquil
 La Habana
 La Paz
 Medellín
 Minas Gerais
 Montevideo
 Porto Alegre
 Quito
 Rio de Janeiro
 Rosario
 San Salvador
 Santiago de Chile
 São Paulo
 Valle de Aburra

Focal Point



REGIONAL SECRETARY
Hugo Salomão França
 Belo Horizonte

Members of the Board of Directors



PRESIDENCY
Claudia López Hernández
 Mayor of Bogotá



CO-PRESIDENCY
Carolina Cosse
 Mayor of Montevideo and President of Metropolis Women



REGIONAL VICE-PRESIDENCY
Pablo Javkin
 Mayor of Rosario



MEMBER
Horacio Rodríguez Larreta
 Head of the Government of the Autonomous City of Buenos Aires



MEMBER
Daniel Quintero Calle
 Mayor of Medellín

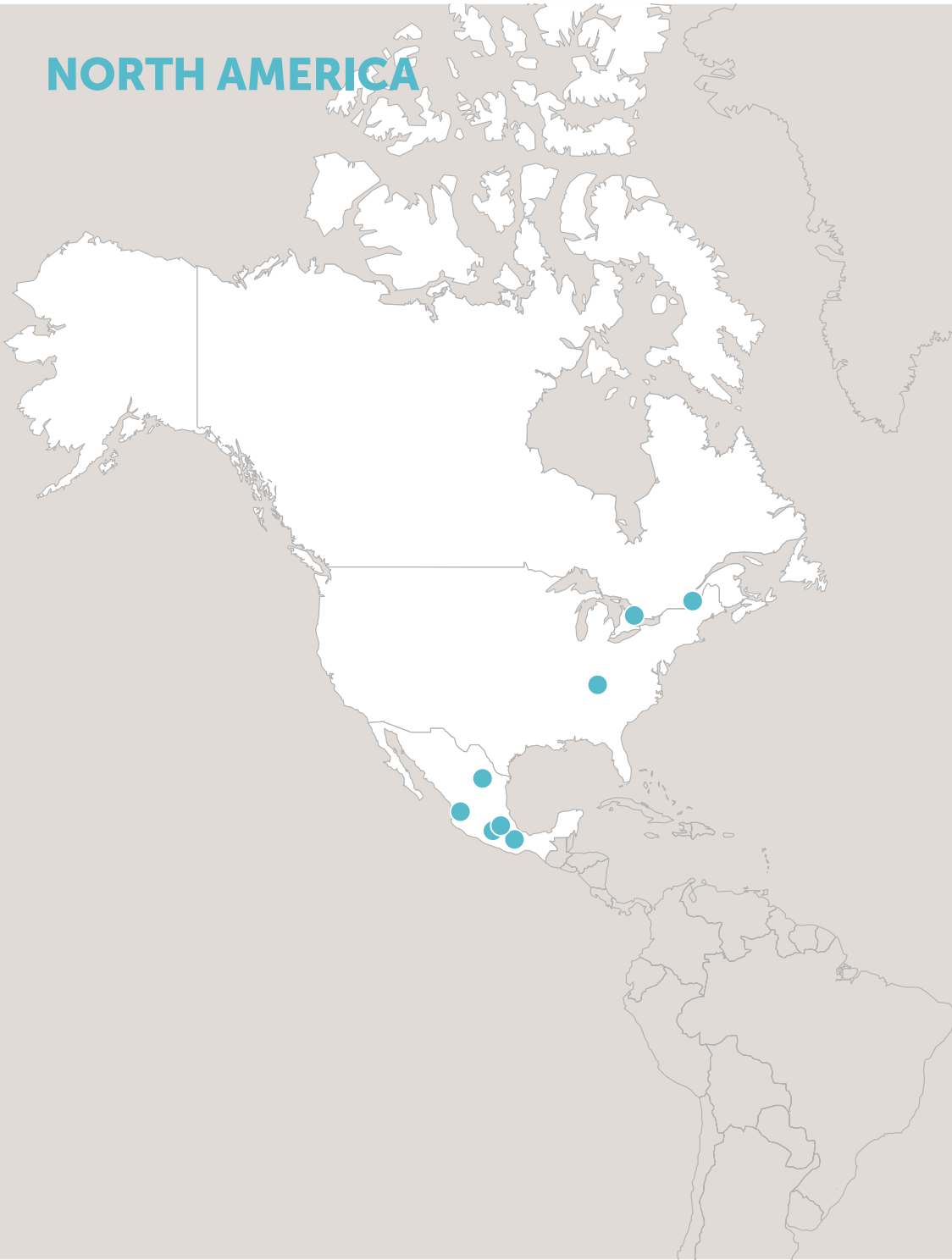


MEMBER
Mario Durán
 Mayor of San Salvador



MEMBER
Ricardo Nunes
 Mayor of São Paulo

NORTH AMERICA



- Ciudad de México
- Guadalajara (metropolitan area)
- Monterrey
- Montréal
- Puebla
- Tijuana
- Toronto

Focal Point



REGIONAL SECRETARY
Mariana Flores
 Mexico City

Members of the Board of Directors



CO-PRESIDENCY
Valérie Plante
 Mayor of Montréal



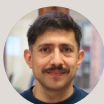
MEMBER
Claudia Sheinbaum
 Head of Government of Mexico City



SECRETARIAT GENERAL



Jordi Vaquer
Secretary General



Israel Barroso
Administrative Officer



Xavier Bermejo
Communications Manager



Guillaume Berret
Research & Policy and Fundraising
Officer



Agnès Bickart
Senior Manager for Institutional
Relations



Federica Biondi
Director of Shared Services



Xavier Borrell
Shared Services Administrative Officer



Lia Brum
Research & Policy Officer



Oscar Chamat
Research & Policy Officer



Gretty Chirinos
Communications Officer



Belén Cordal
Shared Services Administrative Officer



Mara Fernández
Shared Services Assistant



Hélène Jourdan
Learning Officer



Silvia Llorente
Research & Policy Officer



Bianca Mozer
Statutory Officer



Teresa Oliver
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Júlia Palmarola
Administrative Officer for Learning
and Shared Services



Laura Valdés
Research & Policy and
Communications Officer

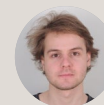
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